Meeting call to order/Roll Call of Commissioners

Opening Prayer and Pledge of Allegiance

Amendments to the Meeting Agenda

Presentations/Awards

Public Input on Business Agenda Items

Business Agenda Items (Agenda Items Requiring Action)

- 1) Meeting Minutes January 16, 2019 Workshop and Monthly Meeting
- 2) Financial Report January 2019
- 3) Job Description Fire Chief
- 4) Job Description Assistant Chief
- 5) Executive Report
- 6) Attorney Report
- 7) DVP Reports Districts 7 & 25

Public Input on Non-Business Agenda Items

Commissioner Comments

Adjournment

Iona McGregor Fire District Board of Fire Commissioners Workshop Minutes January 16, 2019 at 5:00 p.m. 6061 South Pointe Boulevard, Fort Myers, FL 33919

Meeting call to order at 5:10pm

Roll Call of Commissioners

Commissioners Paul Lowers, Ethan Langford, James Andersen, Steve Barbosa, and James Walker all present.

Opening Prayer and Pledge of Allegiance – Chair states this will be held until regular meeting later this evening.

Public Input on Business Agenda Items – none

Business Agenda Items (no action to be taken)

1) Computer/Communications Information

Chief stated has spoken with Commissioners Langford, Louwer, and Andersen regarding passwords and access through SharePoint. Moving forward, would like department owned devices for Commissioners to use for District business. Wireless, tablet-based unit will be preprogrammed for button push access. Chief demonstrated how access to SharePoint is made from any computer and informed board members that he can spend as much individual time as needed to get Commissioner comfortable using system. Chief demonstrated several pages of the SharePoint including Facebook page, website, FASD handbook, and various documents for board located in Commission SharePoint folder including the updated strategic plan goal information all readily available on SharePoint. Chief asked Commissioners to let he or CRS know if they experience any difficulties in utilizing system adding that he would like to hold off on questions until after labor counsel's presentation.

2) Labor Attorney Introduction

Karen Morinelli thanked all for having her here and gave short bio on her law practice and work history. A brief summary of Florida Statutes regarding negotiations was given. Florida is a right to work state and employees can join or not join union; most in fire service join. Need to negotiate with duly certified agent; PERC was briefly discussed as to the role they take in negotiations. Impasse process in public sector in lieu of strike or lock-out abilities. Discussion internal regarding negotiations and some other items are protected from the sunshine, during negotiations, any papers presented are public. 447, 286, 119 are common statutes regulating district. Executive Session was addressed as to what they are and when they are allowed was mentioned.

Collective Bargaining requirements – reasonable times, good faith, Chief negotiator indicated for both sides, proposals put in writing, articles agreed, tentative agreement is made. Union will take to members for vote once tentative has been developed and agreed. If voted on, ratified by members and taken to board for formal ratification. Things discussed, terms and conditions of employment – economic wages, benefits, etc. are mandatory; permissive items – may be negotiated but not necessary. Caucus is when parties separate from meeting and discuss privately matters. There is no such thing as off the record. ULP (Unfair Labor Practice), violation of contract or law. Impasse is when parties

Iona McGregor Fire District Board of Fire Commissioners Workshop Minutes January 16, 2019 at 5:00 p.m.

6061 South Pointe Boulevard, Fort Myers, FL 33919

cannot reach an agreement. Continue to negotiate on non-impasse items is recommended. PERC will send listing of magistrate if needed to resolve impasse. Difference from Arbitration is that magistrate order is recommendation only. This is brief overview of process is to give broad understanding and idea of contract negotiations.

3) Strategic Plan

Chief gave overview presentation on the plan document. Mission, Vision, and Core Values are important items of plan. The goal objective progress and/or timeline displayed and described. The progress update relates to plan by notating what objective is addressed, what progress has been made, timeline of progress. Commissioner Walker stated the updates should be quarterly, semi-annual, and annual. He added that he does not want to go to new system for receiving information – wants to keep having documents sent to personal device. Chief mentioned possibility for court ordered discovery to seize computer. If Commissioner Walker prefers printing of documents, Chief would prefer to print and send documents.

Commissioner Walker stated that he specifically asked division chiefs to attend and introduce themselves to the new board members. DC McMillion began the introduction by giving title, responsibilities. The qualifications to become firefighter was addressed as well as the orientation and probation process at Iona. Next was DC Aquil, operations gave brief overview of operations division and goal of meeting or exceeding NFPA standards. ALS (Advance Life Support) provider, at least one medic on each truck. Hazmat participation supplementing team with our technicians. Also have USAR members, water operation, rescue divers. DC Steffens informed that he was the Chief of Prevention and Community Relations, and acts as the main external contact to the community. He briefly mentioned the risk reduction objectives and informed that the three fire inspectors conduct approximately 8000 total inspections annually. AC Comer mentioned DC Guzman's responsibilities and duties in Logistics as he is reviewing the newest purchased vehicle in Ohio. He then gave brief bio on his duties and responsibilities as the Assistant Chief.

Public Input on Non-Business Agenda Items – none

(ommi	ssioner	Comments

Meeting adjourned at 6:15 p.m.

Commissioner Walker asked board to save comments until the next meeting.

Adjournment

Motion to adjourn was made by Commissioner Walker with a second from Commissioner Andersen... carried.

Approved by:

Print Name:

Meeting called to order at 6:30 pm

Roll Call of Commissioners – All board members present. Present staff members include Chief Howard, Assistant Chief Comer, Division Chief McMahon, Division Chief Aquil, Division Chief Steffens, and Chief Financial Officer Winzenread.

Opening Prayer and Pledge of Allegiance was observed.

Amendments to the Meeting Agenda - none

Presentations/Awards – none

Public Input on Business Agenda Items - none

Business Agenda Items (Agenda Items Requiring Action)

1) Meeting Minutes – December 12, 2018 Workshop and Regular **Motion** (5604) to approve minutes made by Commissioner Barbosa, second Commissioner Andersen... carried.

2) Financial Report – December 2018

CFO Winzenread informed that report was submitted as part of packet; and asked if there were any questions. Commissioner Louwer questioned the physicals expense of \$40,000 as to if annual, adding that it would be nice to see last year's information to compare. He then inquired as to the \$2500 charitable contribution and if there is a policy on how to be used. CFO Winzenread informed of the generous contribution from citizen's trust and that it was an unrestricted donation and can be used to support operations of district. Walker questioned the Investments, BB& T and 5/3 Bank, why so many? CFP Winzenread informed that we are phasing out BB&T adding that we need to keep 5th 3rd open for life of loan. Commissioner Louwer asked if board can have report for entire year to look at annual budget snapshot including yearly comparison. CFO Winzenread can accommodate request. Commissioner Louwer queried if he could set up time with CFO to go through financials. CFO responded that he is available to go over and explain all financial details. Commissioner Walker suggests pages 1, 2, and 3 of the Financial Report be included in the minutes following approval of report. Motion (5605) to approve December financial reports and direct that pages 1,2, and 3 be included as part of minutes was made by Commissioner Walker, second Commissioner Barbosa... carried.

Following motion, CFO Winzenread informed that the signature cards for BankUnited are available and would like to add. Update signature item added to agenda by **motion** (5606) made by Commissioner Walker, seconded Commissioner Barbosa... added.

See last three pages for approved financial reports.

3) Auditor Engagement Letter

Auditor Jeff Tuscan introduced himself to board and gave summary of audit requirements. Commissioner Walker questioned the setting aside of reserves. Mr. Tuscan explained that if funds are set aside for specific item and later needs changed, request to use for other purpose would need to be authorized by board. Jeff detailed the difference between public and private accounting, specifically reserves. If large unassigned fund balance is not good, better to assign. At least 90 days' operations is required in fund balance is by Florida laws, and should have estimated 30 to 45 days flat out for emergencies in addition to the 90 days. Auditor General requires auditors to comment on financial standings of district. You can have more reserves, not less. CFO Winzenread discussed the original engagement letter and the current submitted engagement letter. Term is now 3 years instead of 5 years. Commissioner Walker questioned if specifics including liability or bonding issues are reviewed. Mr. Tuscan affirmed adding the auditors make sure district is compliant, adding that audit rules are not the same for district as for private entities.

Commissioner Walker mentioned to Mr. Tuscan that the chief is making presentation on signing authorization for checks and asked if he saw any problem with this? Jeff stated he was consulted on this prior to tonight and the district needs workable solution that still has controls in place, adding that it is not unheard of to handle the way it is proposed. Chief states that trying to get to operational efficiency is sole goal for this proposal. Every dollar that is on here, board has already approved the funds being spent. Jennifer reviews and puts together, Mark then reviews prior to checks being produced. Chief does not have access to checks. After lengthy discussion unrelated to engagement letter, **motion** (5607) to enter authorize execution of engagement letter as presented made by Commissioner Langford, second Commissioner Barbosa... carried.

4) Check Signing Authority –

Chief states that Ch 97-340 Laws of Florida, section 5 sub (4) provides the Board with the ability to authorize other persons to sign checks. Does it require policy by board? By taking formal action this provides direction and authorization for this to occur. Pringle states the motion must provide the authority you wish to implement. Commissioner Walker recommends that copies of all invoices be sent to all commissioners prior to payment to allow each availability to review and/or question the expenses. Commissioner Andersen stated that it would be taking step backwards in doing this. The Chief is hired to run the department. He is in place and we should take his best decisions. If something looks odd, can request copy for review and if found outside of guidelines could handle at that time. Need to have trust in Chief and administration. Commissioner Louwer said having to go through all invoices not reasonable, inefficiency will be great. Much discussion continued with Walker opposing process and Commissioners Andersen, Louwer, and Langford in agreement with. Commissioner Barbosa stated that you might see a couple checks a month that may not know what they are. Commissioner Walker suggests the attorney look at and draft policy for next month. Commissioner Louwer made motions (5608) to authorize chief to sign checks in amounts up to \$30,000 and in addition, with board approval, monthly recurring expenses of the district with Financial Report review and approval to continue on

a monthly basis, second offered by Commissioner Andersen. Commissioner Walker requested a roll vote be taken. Vote was as follows:

Commissioner Louwers – aye

Commissioner Langford – aye

Commissioner Andersen – aye

Commissioner Barbosa – aye

Commissioner Walker - aye

Motion carries with a unanimous vote.

4.a.) Banking Signatures

CFO Winzenread informed that need to update signature cards and that BankUnited required copy of minutes as well as an executed resolution provided by them to complete signature authorization process. Following brief discussion and procedural information from attorney, **motion** (5609) to approve the BankUnited resolution as presented and authorize the execution of updated signature card was made by Commissioner Langford, Commissioner Louwer offered second. As there is resolution, roll votes.

Commissioner Louwers – aye

Commissioner Langford – aye

Commissioner Andersen – aye

Commissioner Barbosa – aye

Commissioner Walker - aye

Execution of signature cards and Bank United resolution approved.

5) Executive Report

Chief stated the report was submitted and available for questions. **Motion** (5610) to receive the Executive report was made by Commissioner Langford, seconded Commissioner Andersen... carried.

Attorney Report

Mr. Pringle briefly stated that board approved participation is support of Chapter191 proposed changes which accomplishes the desired financial tool for board to adopt assessments at board level. Give back on new tool would require board to lower millage rate cap, ½ of current rate. Purpose of charging assessment is that revenue stream is steady as opposed to ad valorem which has highs and lows. Thought is if using tool, will be in combination of assessment and ad valorem taxes – separate and apart from tools that currently have. Do not need to utilize. This gives ability does not mandate use. The fee process of determining benefit and imposing assessment would be the same as the prior attempt. Once analysis is complete, can impose without voter approval. Can be opted in and out on annual basis.

Lee County drafted ordinance on COPCN and Chief gave copy to attorney to review. Looks as attempt to grab control of District's authority on medical response, medical director, and standards. Have ability to create standards as opposed to the State standards that we work under. Working to extract and exclude independent fire districts from the ordinance and protect District from ordinance. Lee County Fire Chiefs Association strongly opposes this proposed ordinance by County.

As a follow-up to attorney Morinelli's presentation, reiterating that the final decision on Collective Bargaining Agreement lies with the board in all cases.

Motion (5611) to accept attorney report made by Commissioner Andersen, second Commissioner Barbosa ... carried.

DVP Reports – Districts 7 & 25

District 7 – Not present

District 25 – Nothing to report, per DVP Mascarelli, adding that DVP Tansey told him he also had nothing.

Public Input on Non-Business Agenda Items – none

Commissioner Comment

Commissioner Barbosa mentioned that in reading in statutes, he noticed that District has power of eminent domain. Commissioner Walker then stated that a job description for assistant chief was done and there was a requirement pushed through that would need to be done prior to application for position of Chief. He then corrected that meant Chief's job description, adding that only one individual qualified to apply for position. Chief added that at time only one had EFO certification, but now have three enrolled and accepted and that program has been changed to two years from four. He had reservations previously about the requirement; but having those apply there is a reverse challenge. Following brief discussion on EFO requirements, Commissioner Walker directed chief to add chief job description to next month's agenda to amend EFO to preferred.

Adjournment

Meeting adjourned at 8:04 p.m.

Motion to adjourn made by Commissioner Langford, second Commissioner Andersen... carried.

Approved by: _	 	www.	 Program and the state of the st	

IONA MCGREGOR FIRE PROTECTION AND RESCUE SERVICE DISTRICT FINANCIAL REPORT NOTES BALANCE SHEET AND STATEMENTS OF REVENUES AND EXPENDITURES (UNAUDITED)

For the three Months Ended December 31, 2018

Notable items on the Balance Sheet:

Cash and Investments

The rate of return on surplus funds held in Florida PRIME (Florida Local Government Investment Pool) increased to 2.56% for the month of December, up from 2.44% in November.

Liabilities

Liabilities totaling \$20,016 consist of amounts withheld from employees' pay for required retirement contributions.

Notable items on the Statements of Revenues and Expenditures:

Revenues

- Received approximately \$12 million in ad valorem tax revenues during the month of December. To date the District has received about 84.5% of the annual budgeted total.
- Received inspection fees of approximately \$9,500
- Received a donation of \$2,500 from the charitable trust of an individual.

Expenditures

Notable expenditures for the month of December include:

- Annual employee physicals \$40,865
- Final quarterly installment on Truck #74 capital lease \$28,564
- Annual renewal for Fire/EMS reporting software \$25,415

Total expenditures reflect 22.1% of budget and are well within the expected range.

IONA MCGREGOR FIRE DISTRICT (IMF)

ASSETS		
CASH		
Operating Account - BB&T	\$ 1,102,459.48	
Operating Account - BankUnited	2,136,931.09 100.00	
Petty Cash	00.001	0.000 400 57
Total CASH:		3,239,490.57
INVESTMENTS		
Investments - SBA	12,941,405.74	
Investments - BB&T Money Rate Savings	1,005,685.52	
Money Market - BankUnited Investments - 5/3 Bank	2,010,439.77 595,788.70	
	000,700.70	16 550 010 70
Total INVESTMENTS:		16,553,319.73
ACCOUNTS RECEIVABLE		
Accounts Receivable	2,634.53	
Total ACCOUNTS RECEIVABLE:		2,634.53
Total ASSETS:	•	\$ 19,795,444.83
LIABILITIES		
FRS - Employee Contribution - ADMIN	3,494.64	
FRS - Employee Contribution - OPS	16,521.53	
Total LIABILITIES:		20,016.17
EQUITY		
Retained Earnings-Current Year	12,064,519.92	
Prior Year Revenues Over/(Under) Expenditures	776,646.20	
Fund Balance	6,934,262.54	
Total EQUITY:		19,775,428.66
Total LIABILITIES & EQUITY:		\$ 19,795,444.83

Run Date: 1/11/2019 3:24:00PM

G/L Date: 1/11/2019

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IONA MCGREGOR FIRE PROTECTION AND RESCUE SERVICE DISTRICT SUMMARY STATEMENT OF ACTIVITIES - GENERAL FUND For the Three Months Ended December 31, 2018 (Unaudited)

		Amended				Variance	9
Revenues	_	Budget		Actual		\$	%
Cash Carry Forward	\$	7,362,557					
Ad valorem taxes		19,620,023	\$	16,507,816	\$	(3,112,207)	84.14%
Permits, Fees & Special Assessments		75,000	•	,	*	(75,000)	0.00%
Intergovernmental		47,040		_		(47,040)	0.00%
Charges for services		55,000		23,328		(31,672)	42.41%
Miscellaneous		227,000		69,015		(157,985)	30.40%
Proceeds from debt		ZZ7,000		03,013		(107,900)	N/A
Total Revenues		20,024,063	_	16,600,159		(3,423,904)	82.90%
Total revenues and cash carry forward		27,386,620					
Expenditures							
Personnel services							
Salaries		10 220 700		0.005.404		0.040.040	00.4004
Benefits		10,338,780		2,325,431		8,013,349	22.49%
Operating Expenditures		5,513,428		1,106,800		4,406,628	20.07%
Professional and contractual		700,000		000 100			
Travel		762,222		398,122		364,100	52.23%
		84,050		5,353		78,697	6.37%
Communications & freight		133,850		25,394		108,456	18.97%
Utilities, equipment rental, and insurance		289,603		104,675		184,928	36.14%
Repairs and maintenance		578,013		111,847		466,166	19,35%
Other operational and administrative		463,362		198,135		265,227	42.76%
Supplies, tools & small equipment		394,809		93,382		301,427	23.65%
Education and training		112,940		23,558		89,382	20.86%
Capital expenditures		1,426,886		22,868		1,404,018	1.60%
Debt service		456,850		120,072		336,778	26.28%
Total Expenditures		20,554,793					
rotal Expenditures		20,004,790		4,535,639		16,019,154	22.07%
Revenues over/(under) expenditures		(530,730)	\$	12,064,520	\$	12,595,250	
Fund Balance/Cash Carry Forward		6,831,827					
Total expenditures and reserves	\$	27,386,620					
·			D	ECEMBER	N	OVEMBER	
Cash Balances							
BB&T - Operating			\$	1,102,459	\$	6,033,290	
BankUnited - Operating			Ψ	2,136,931	Ψ	52,536	
Petty Cash				100,331		100	
			_				
Internal actions and a				3,239,491		6,085,926	
Investments							
General - SBA - Fund A				12,941,406		1,674,618	
BB&T Money Market				1,005,686		1,005,532	
BankUnited Money Market				2,010,440		503,256	
5/3 Bank				595,789		594,611	
				16,553,320		3,778,016	
Total Cash and Investments			\$	19,792,810	\$	9,863,942	

Submitted for approval on November 14, 2018

Approved By

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Iona McGregor Fire District Financial Report

02/20/2019

Included Reports (unaudited)	Page(s)
Financial Report Notes	1
Balance Sheet as of January 31, 2019	2
Summary Statement of Activities – General Fund	3
Detailed Statement of Activities - General Fund	4-5
Ad Valorem Tax Analysis	6
Check Registers – Month of January 2019	7-9

IONA MCGREGOR FIRE PROTECTION AND RESCUE SERVICE DISTRICT FINANCIAL REPORT NOTES BALANCE SHEET AND STATEMENTS OF REVENUES AND EXPENDITURES (UNAUDITED)

For the four Months Ended January 31, 2019

Notable items on the Balance Sheet:

Cash and Investments

The rate of return on surplus funds held in Florida PRIME (Florida Local Government Investment Pool) increased to 2.67% for the month of January, up from 2.56% in December.

Liabilities

Liabilities totaling \$20,550 consist of amounts withheld from employees' pay for required retirement contributions.

Notable items on the Statements of Revenues and Expenditures:

Revenues

- Received approximately \$766,000 in ad valorem tax revenues during the month of January. To date the District has received about 88% of the annual budgeted total.
- Received the first quarterly distribution of impact fees of approximately \$20,000 (impact fees are restricted and are currently used to pay principal and interest on the capital lease from the construction of Station 75)
- Interest on invested surplus funds totaled \$31,667

Expenditures

Notable expenditures for the month of January include:

- Annual installment on capital lease for air packs \$62,251
- Progress payment on annual audit for 2018 \$11,000
- Annual contribution to VEBA (Iona McGregor Retiree Insurance Trust) \$470,963

Total expenditures reflect 32.44% of budget and are within expected ranges.

Other Notes:

The monthly check listing now includes electronic payments as well as checks. The electronic payments have check numbers that start with "W" and show "Wire Transfer" as the check type. The wire transfer notation is the default of the accounting software; however, the electronic payments are processed through ACH transactions.

1

IONA MCGREGOR FIRE DISTRICT (IMF)

CASH \$ 927,135.67 9 927,135.67 9 927,135.67 9 927,135.67 9 944,992.40 9 44,992.40 9 44,992.40 9 44,992.40 1,872,228.07	ASSETS		
Operating Account - BankUnited Petty Cash 944,992.40 100.00 Total CASH: 1,872,228.07 INVESTMENTS Investments - SBA 11,468,270.11 1,005,839.28 1,005,839.28 1,005,839.28 1,005,839.28 1,005,839.28 1,005,839.28 1,005,839.28 1,005,839.28 1,005,839.28 1,005,839.28 1,005,839.20 1,005,83	CASH		
Operating Account - BankUnited Petty Cash 944,992.40 100.00 Petty Cash 100.00 Total CASH: 1,872,228.07 INVESTMENTS Investments - SBA 11,468,270.11 Investments - BB&T Money Rate Savings 1,005,839.28 Money Market - BankUnited 3,519,906.05 Investments - 5/3 Bank 596,940.08 Total INVESTMENTS: 16,590,955.52 ACCOUNTS RECEIVABLE Accounts Receivable 2,305.21 Total ASSETS: 2,305.21 FRS - Employee Contribution - ADMIN 3,404.21 FRS - Employee Contribution - OPS 17,145.62 FRS - Employee Contribution - OPS 17,145.62 EQUITY 20,549.83 Retained Earnings-Current Year 10,734,030.23 Prior Year Revenues Over/(Under) Expenditures 776,646.20 Fund Balance 6,934,262.54	Operating Account - BB&T	\$ 927,135.67	
Total CASH: 1,872,228.07 Investments - SBA		944,992.40	
Investments - SBA	Petty Cash	100.00	
Investments - SBA	Total CASH:	-	1,872,228.07
Investments - BB&T Money Rate Savings	INVESTMENTS		
Money Market - BankUnited Investments - 5/3 Bank 3,519,906.05 596,940.08 Total INVESTMENTS: 16,590,955.52 ACCOUNTS RECEIVABLE Accounts Receivable 2,305.21 Total ACCOUNTS RECEIVABLE: 2,305.21 Total ASSETS: \$ 18,465,488.80 LIABILITIES FRS - Employee Contribution - ADMIN FRS - Employee Contribution - OPS 3,404.21 17,145.62 FRS - Employee Contribution - OPS 17,145.62 Total LIABILITIES: 20,549.83 EQUITY Retained Earnings-Current Year Prior Year Revenues Over/(Under) Expenditures Fund Balance 10,734,030.23 776,646.20 6,934,262.54 Fund Balance 6,934,262.54	Investments - SBA	11,468,270.11	
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Retained Earnings-Current Year 10,734,030.23 Prior Year Revenues Over/(Under) Expenditures 776,646.20 Fund Balance 6,934,262.54 Total EQUITY: 18,444,938.97	Total LIABILITIES:		20,549.83
Prior Year Revenues Over/(Under) Expenditures 776,646.20 Fund Balance 6,934,262.54 Total EQUITY: 18,444,938.97	EQUITY		
Prior Year Revenues Over/(Under) Expenditures 776,646.20 Fund Balance 6,934,262.54 Total EQUITY: 18,444,938.97	Retained Earnings-Current Year	10,734,030.23	
Fund Balance 6,934,262.54 Total EQUITY: 18,444,938.97	· ·	776,646.20	
	· · ·	6,934,262.54	
	Total FQUITY:		18.444.938.97
10tal EIABILITIES & EQUITY: \$ 18,465,488.80			
	I OTAI LIABILITIES & EQUITY:		\$ 18,465,488.80

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IONA MCGREGOR FIRE PROTECTION AND RESCUE SERVICE DISTRICT SUMMARY STATEMENT OF ACTIVITIES - GENERAL FUND For the Four Months Ended January 31, 2019 (Unaudited)

	•	mended				Variance	;
Revenues		Budget		Actual		\$	%
Cash Carry Forward	\$	7,362,557					
Ad valorem taxes		19,620,023	\$	17,250,207	\$	(2,369,816)	87.92%
Permits, Fees & Special Assessments		75,000		19,918		(55,082)	26.56%
Intergovernmental		47,040		· -		(47,040)	0.00%
Charges for services		55,000		28,042		(26,958)	50.99%
Miscellaneous		227,000		103,286		(123,714)	45.50%
Proceeds from debt		-		-		(120,777)	N/A
Total Revenues		20,024,063		17,401,453		(2,622,610)	86.90%
Total revenues and cash carry forward		27,386,620					
Expenditures							
Personnel services							
Salaries		10,338,780		3,389,224		6,949,556	32.78%
Benefits		5,513,428		1,972,672		3,540,756	35.78%
Operating Expenditures		• • •		,		-,,	
Professional and contractual		762,222		451,674		310,548	59.26%
Travel		84,050		15,869		68,181	18.88%
Communications & freight		133,850		34,196		99,654	25.55%
Utilities, equipment rental, and insurance		289,603		123,034		166,569	42.48%
Repairs and maintenance		578,013		131,091		446,922	22.68%
Other operational and administrative		463,362		205,361		258,001	44.32%
Supplies, tools & small equipment		394,809		112,748		282,061	28,56%
Education and training		112,940		26,364		86,576	23.34%
Capital expenditures		1,426,886		22,868		1,404,018	1.60%
•				·			
Debt service		456,850		182,323		274,527	39.91%
Total Expenditures		20,554,793		6,667,423		13,887,370	32.44%
Revenues over/(under) expenditures	*****	(530,730)	<u>\$</u>	10,734,030	<u>\$</u>	11,264,760	
Fund Balance/Cash Carry Forward		6,831,827					
Total expenditures and reserves	\$ 2	27,386,620					
			J	ANUARY		ECEMBER	
Cash Balances							
BB&T - Operating			\$	927,136	\$	1,102,459	
BankUnited - Operating				944,992		2,136,931	
Petty Cash				100		100	
				1,872,228		3,239,491	
Investments							
General - SBA - Fund A				11,468,270		12,941,406	
BB&T Money Market				1,005,839		1,005,686	
BankUnited Money Market				3,519,906		2,010,440	
5/3 Bank				596,940		595,789	
				16,590,956		16,553,320	
T. 1. 0. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.			•		_		
Total Cash and Investments			\$	18,463,184	<u>\$</u>	19,792,810	
Submitted for approval on February 20, 2019							
Approved By:							

IONA MCGREGOR FIRE PROTECTION AND RESCUE SERVICE DISTRICT DETAILED STATEMENT OF ACTIVITIES - GENERAL FUND For the Four Months Ended January 31, 2019 (Unaudited)

AMENDED VARIANCE ACTUAL BUDGET % \$ REVENUES 7,362,557 Cash Carry Forward 20,253,023 \$ 17,956,839 \$ (2,296,184) 88.66% Ad Valorem Taxes 0.00% 130,000 (130,000)Excess fees 2,170 (12,830)14.46% 15.000 Penalties 96.73% 23,912 (732,000)(708,088)Discounts 48,454 3.09% Refunds Deducted (50,000)(1,546)Ad Valorem Taxes Prior Years 4,000 833 (3,167)20.83% 75,000 19,918 (55,082)26.56% Impact Fees N/A FFMA Revenue 47,040 (47,040)0.00% State Firefighter Supplemental N/A Grant Revenue (22,398)55.20% Inspection Fees 50,000 27,602 CPR - Books & Masks 8.80% 5,000 440 (4,560)180,000 68,570 (111,430)38.09% Interest Check/Demand Accounts (25,200)6.67% Rents 27,000 1,800 13,705 191.37% 28,705 Sale of Equipment 15,000 5,000 2.600 (2,400)52,00% Contributions 1,612 N/A Miscellaneous 1,612 Proceeds from Debt N/A (2,622,610) 86.90% 20,024,063 17,401,453 **Total Revenues** Total Revenues and Cash Carry Forward 27,386,620 **EXPENDITURES Personnel Services** 30,000 7,750 22,250 25.83% Salaries -- Commissioners 1,679,321 23.85% Salaries - ADM 2,205,240 525,919 6.339.163 2,079,209 4,259,954 32.80% Salaries - OPS 33.08% 163,183 330,115 493,298 Salaries - FLSA 0.00% 111,226 Salaries - Sick Pay - ADM 111,226 Salaries - Sick Pay - OPS 223,140 223,140 0.00% Salaries - Holiday Pay 121,625 47,751 73,874 39.26% 41,115 25.24% 55,000 13,885 Salaries - Out of Class Pay 0.00% 44,118 44,118 Salaries - One Time Payouts - ADM 5,781 92.77% 79.980 74,199 Salaries - One Time Payouts - OPS 0,00% 4.000 Salaries - Clothing and Uniform Allowance 4.000 0.00% Salaries - Clothing and Uniform Allowance 23,400 23,400 N/A Salaries - Ins Deductible & Subsidy- ADM 42,241 15,350 26,891 36.34% Salaries - Ins Deductible & Subsidy- OPS 14,110 24.87% 18,780 4,670 Salaries - Phone Allowance 3,067 (3,067)Salaries - On/Off Duty Training 71,000 47.000 24,000 66.20% Salaries - ER H.S.A Contribution - ADM (6,500) 237,500 102.81% Salaries - ER H.S.A. Contribution - OPS 231,000 9,027 483 8,544 5.35% Salaries - Overtime Staffing - ADM Salaries - Overtime Staffing - OPS 108,118 72,130 35,988 66.71% 73,464 2,456 71,008 3.34% Salaries - Overtime Training - OPS 39,752 (39,752)N/A Salaries - Overtime USAR/Strike Teams - ADM (35,621)N/A 35.621 Salaries - Overtime USAR/Strike Teams - OPS 13,930 26.99% Salaries - State Education ADM 19.080 5.150 Salaries - State Education OPS 35,880 14,150 21.730 39.44% FICA Taxes Regular Admin/Commissioners 139,311 25,418 113,893 18.25% 149,022 319,108 31.83% 468,130 FICA Taxes Regular Operations 26,525 24.04% 34,921 8,396 Medicare - ADM 109,483 36,052 73,431 32.93% Medicare - OPS 431,303 88.624 342,679 20.55% Retirement - ADM 24.35% 418.079 1,298,728 Retirement - OPS 1,716,807 91.76% Veba Plan Contribution - ADM 114,061 104,659 9,402 374,385 366,304 8,081 97.84% Veba Plan Contribution - OPS Health Insurance - ADM 625,596 186,897 438,699 29.88% 1,181,340 396,474 784,866 33.56% Health Insurance - OPS (23,170) (6.062)(17, 108)26.16% Health Insurance - Admin Contribution 33.52% (46.833)(23,614)Health Insurance - OPS Contribution (70,447)(169.381) 33.95% Health Insurance - Retiree Contribution (256,443)(87,062)100,033 33,704 66,329 33.69% Employee Insurance - Other - ADM 250,133 98,251 151,882 39.28% Employee Insurance - Other - OPS 25,840 54.65% 56,983 31,143 Workers Compensation Insurance - ADM 146,388 114,614 56.09% 261,002 Workers Compensation Insurance - OPS

Total Personnel Services

15,852,208

10,490,313

5,361,895

33.82%

IONA MCGREGOR FIRE PROTECTION AND RESCUE SERVICE DISTRICT DETAILED STATEMENT OF ACTIVITIES - GENERAL FUND For the Four Months Ended January 31, 2019 (Unaudited)

	AMENDED BUDGET	ACTUAL	VARIAN	CE
			\$	%
Operating Expenditures				
Legal	80,000	855	79,145	1.07%
Computer Support Services	55,000	20,374	34,626	37.04%
Other Professional	27,300	10,417	16,883	38.16%
Audit and Accounting	35,000	12,500	22,500	35.71%
Tax Collectors Commission	395,000	346,536	48,464	87.73%
Property Appraisers Commission Custodial & Janitorial Services	135,262	47,455	87,807	35.08%
Other Services - MVR Review	20,660 14,000	10,413 3,125	10,247 10,875	50.40% 22.32%
Travel and Per Diem	84,050	15,869	68,181	18.88%
Telephones	86,400	28,535	57,865	33.03%
Wireless User Fee	43,650	4,619	39,031	10.58%
High Speed Internet Connect	2,100	677	1,423	32.26%
Freight & Postage	1,700	364	1,336	21.41%
Water	13,735	3,184	10,551	23.18%
Electricity	60,345	11,284	49,061	18.70%
Cable Television	3,171	1,073	2,098	33.83%
Garbage	12,936	2,740	10,196	21.18%
Propane	5,725	2,853	2,872	49.84%
Equipment Rentals & Leases Insurance	47,636	16,224	31,412	34.06%
Equipment Maintenance	146,055 82,850	85,677 3,953	60,378 78,897	58.66% 4.77%
Building Maintenance	343,159	83,707	259,452	24.39%
Vehicle Maintenance	152,004	43,431	108,573	28.57%
Promotional Activities	37,000	1,959	35,041	5.29%
Promotional Activities-ADM	2,500	1,059	1,441	42.37%
Turnout Gear	172,190	112,402	59,788	65,28%
Capital Outlay under \$1,000	87,997	30,623	57,374	34.80%
Annual Medical Exams/Wellness	50,000	44,770	5,230	89.54%
Legal Advertising	3,675	384	3,291	10.46%
Hiring Costs	44,500	777	43,723	1.75%
Uniforms	55,500	11,185	44,315	20.15%
Office Supplies Fuel	10,000	2,202	7,798	22.02%
Janitorial Supplies	110,000 24,000	21,800 5,996	88,200	19.82%
Medical Supplies	65,820	16,781	18,004 49,039	24.98% 25.50%
Other Operating Supplies	71,980	14,118	57,862	19.61%
Memberships, Publications & Subscriptions	123,009	54,053	68,956	43.94%
Educational Reimbursement	58,580	16,466	42,114	28,11%
Training	54,360	9,898	44,462	18.21%
Total Operating	2,818,849	1,100,336	1,718,513	39.03%
Capital Outlay				
Buildings	3,400	-	3,400	0.00%
Equipment	98,590	22,868	75,722	23.20%
Vehicles	1,324,896	-	1,324,896	0.00%
Total Capital Outlay	1,426,886	22,868	1,404,018	1.60%
Debt Service				
Principal	444,107	175,607	268,500	39.54%
Interest	12,743	6,716	6,027	52.71%
Total Debt Service	456,850	182,323	274,527	39.91%
Total Expenditures	20,554,793	6,667,423	13,962,742	32.44%
Revenues over Expenditures		\$ 10,734,030		
Reserves				
Assigned:				
Operating Expenditures Oct - Dec	4,716,470			
Hurricane/Disaster	1,572,157			
Apparatus	500,000			
Unassigned:				
General Operating	43,200			
Total Reserves	6,831,827			

\$ 27,386,620

Total Expenditures and Reserves

IONA MCGREGOR FIRE DISTRICT 2018 - 2019 FISCAL YEAR Ad Valorem Tax Revenues to Date

Date						Net Amount Remitted by the
Received	Taxes	Interest	Discounts	Commissions	Other *	Tax Collector
L						
11/15/2018	\$ 424,844.73	\$ -	\$ 18,831.93	\$ 9,380.52	\$ 513.55	\$ 397,145.83
11/30/2018	4,708,517.98		188,266.69	90,429.92	170.95	4,429,992.32
12/14/2018	10,865,203.70	-	434,493.30	208,744.38	1,377.21	10,223,343.23
12/28/2018	1,192,167.24	-	43,489.86	23,069.94	102.88	1,125,710.32
1/15/2019	766,105.00	-	23,006.07	14,910.92	(708.13)	727,479.88
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						-
	\$17,956,838.65	\$ -	\$ 708,087.85	\$ 346,535.68	\$ 1,456.46	\$ 16,903,671.58

^{*} Note - The "other" column includes prior year taxes, penalties, refunds, corrections, interest and other costs.

Fiscal Year		Revenue	Discounts	Commissions
2019				
	Budget	20,352,023	732,000	395,000
	Actual	17,958,295	708,088	346,536
		88.24%	96.73%	87.73%
2018				
	Budget	19,193,971	690,000	383,000
	Actual	16,785,828	663,759	324,623
		87.45%	96.20%	84.769
2017				
	Budget	18,354,838	645,000	359,000
	Actual	16,215,496	641,081	313,414
		88.34%	99.39%	87.309
2016				
	Budget	17,185,982	600,000	335,000
	Actual	15,149,286	597,019	292,424
		88.15%	99.50%	87.29
2015				
	Budget	16,336,286	570,000	315,000
	Actual	14,284,797	561,222	275,759
		87.44%	98.46%	87.549
2014				
	Budget	15,328,367	523,000	282,000
	Actual	13,167,642	519,121	254,309
		85.90%	99.26%	90.189

IONA MCGREGOR FIRE DISTRICT (IMF)

Check lumber	Check Date	Vendor Number	Name	Check Amount	Check Type
18000	1/30/2019		***Void Check***		
18001	1/30/2019		***Void Check***		
18002	1/30/2019		***Void Check***		
18003	1/30/2019		***Void Check***		
18004	1/30/2019		***Void Check***		
18005	1/30/2019		***Void Check***		
18006	1/29/2019		***Void Check***		
18006	1/28/2019		***Void Check***		
18007	1/29/2019	ACTION	ACTION AUTOMATIC DOOR CO.	720.00	Auto
18008	1/29/2019	BOA4074	BUSINESS CARD	9,895.31	Auto
18009	1/29/2019	BURKE	BURKE, BOGART & BROWNELL, INC.	1,025.00	Auto
18010	1/29/2019	CINTAS	CINTAS CORPORATION #294	62.00	Auto
18011	1/29/2019	CMRO	COASTAL MRO, INC.	31.00	Auto
18012	1/29/2019	COMMUNI	COMMUNITY FIRST NATIONAL BANK	62,250.59	Auto
18013	1/29/2019	CORPORA	CORPORATE BILLING, INC	1,135.16	Auto
18014	1/29/2019	DYNAMIC	DYNAMIC PEST CONTROL, INC.	758.00	Auto
18015	1/29/2019	EMP	EMERGENCY MEDICAL PRODUCTS	230.16	Auto
18016	1/29/2019	FASTSIG	FASTSIGNS	216,15	Auto
18017	1/29/2019	FFS	FL FIRE SYSTEMS, LLC	1,950.65	Auto
18018	1/29/2019	FPL0598	FL POWER & LIGHT CO.	1,150,66	Auto
18019	1/29/2019	FPL3327	FL POWER & LIGHT CO.	12.47	Auto
18020	1/29/2019	FPL6245	FL POWER & LIGHT CO.	505.48	Auto
18021	1/29/2019	GAVINS	GAVIN'S ACE HARDWARE	24.18	Auto
18022	1/29/2019	GRALEY	GRALEY MECHANICAL, INC.	150.00	Auto
18023	1/29/2019	HAGEWOO	RONNIE HAGEWOOD	722,64	Auto
18023	1/29/2019	HAGEWOO	RONNIE HAGEWOOD		Reversal
18024	1/29/2019	HARBOR	HARBOR FREIGHT TOOLS	153.88	Auto
18025	1/29/2019	LOWES	LOWE'S	789.28	Auto
18026	1/29/2019	MARCADI	MARCADIS SINGER, PA TRUST ACCOUNT	233.70	Auto
18027	1/29/2019	NAFECO	NAFECO	41.95	Auto
18028	1/29/2019	OFFICE	OFFICE DEPOT BUSINESS ACCOUNT	159.57	Auto
18029	1/29/2019	PHARMA	PHARMALINK, INC.	600.00	Auto
18030	1/29/2019	PITNEY	PITNEY BOWES PURCHASE POWER	100.00	Auto
18031	1/29/2019	PRIN VI	PRINCIPAL LIFE - VISION	1,077.23	Auto
18032	1/29/2019	PRINCIP	PRINCIPAL LIFE INSURANCE CO	13,561.31	Auto
18033	1/29/2019	QUILTY	MICHAEL QUILTY	399.40	Auto
18034	1/29/2019	RICOH	RICOH USA, INC.	420.36	Auto
18035	1/29/2019	SOUTH	SOUTH FL EMERGENCY VEHICLES	1,546.39	Auto
18036	1/29/2019	STAND	STANDARD INSURANCE CO.	12,461.32	Auto
18037	1/29/2019	SWFPFF	SW FL PROFESSIONAL FIREFIGHTER	2,297.40	Auto
18038	1/29/2019	SWPOLY	SW FL POLYGRAPH & BACKGROUND	149.99	Auto
18039	1/29/2019	TANSEY	BRIAN TANSEY	44.00	Auto
18040	1/29/2019	TEAM	TEAM EQUIPMENT, INC.	100.73	Auto
18041	1/29/2019	TUSCAN	TUSCAN & COMPANY, PA	11,000.00	Auto
18042	1/29/2019	VALVO	SUNSHINE LUBES LLC	64.67	Auto
18043	1/29/2019	WILDCAT	WILDCAT RENOVATION, LLC	2,250.00	Auto
			Bank B Tot		7.00

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IONA MCGREGOR FIRE DISTRICT (IMF)

heck	Check	Vendor	Nama	Check Amount	Check Type
umber	Date	Number	Name	CHECK AMOUNT	
17559	1/16/2019	ACTION	ACTION AUTOMATIC DOOR CO.	195.00	Auto
17560	1/16/2019	AD	ADVANCED DISPOSAL-FT MYERS	684.96	
17561	1/16/2019	AIRGAS	AIRGAS	528.43	Auto
17562	1/16/2019	ARMCHEM	ARMCHEM INTERNATIONAL	608.00	Auto
17563	1/16/2019	BENNETT	BENNETT FIRE PRODUCTS CO, INC	395.50	Auto
17564	1/16/2019	BOA1124	BANK OF AMERICA BUSINESS CARD	23.40	Auto
17565	1/16/2019	BOA4074	BUSINESS CARD	5,888.28	Auto
17566	1/16/2019	BOA4458	BANK OF AMERICA BUSINESS CARD	200,00	Auto
17567	1/16/2019	BOA8690	BANK OF AMERICA BUSINESS CARD	29.55	Auto
17568	1/16/2019	BOA9268	BANK OF AMERICA	35.43	Auto
17569	1/16/2019	BOA9353	BANK OF AMERICA BUSINESS CARD	25.00	Auto
17570	1/16/2019	BUCK	BUCKEYE CLEANING CENTERS	1,628.84	Auto
17571	1/16/2019	CINTAS	CINTAS CORPORATION #294	62.00	Auto
17572	1/16/2019	COMPRES	COMPRESSED AIR SUPPLIES & EQUIPMENT, INC	480.85	Auto
17573	1/16/2019	CRS	CRS TECHNOLOGY	3,700.00	Auto
17574	1/16/2019	CRYSTAL	CRYSTAL SPRINGS	42.03	Auto
17575	1/16/2019	DINGLE	SCOTT DINGLE	300.00	Auto
17576	1/16/2019	EMERSAF	EMERGENCY SAFETY SUPPLY LLC	259.93	Auto
17577	1/16/2019	EMP	EMERGENCY MEDICAL PRODUCTS	1,516.35	Auto
17578	1/16/2019	ESCAMIL	JUAN F. ESCAMILLA	406.08	Auto
17579	1/16/2019	FASTSIG	FASTSIGNS	60.00	Auto
17580	1/16/2019	FIRST	FIRST RESPONDER NEWSPAPER	145.00	Auto
17581	1/16/2019	FPL8590	FL POWER & LIGHT CO.	403.93	Auto
17582	1/16/2019	GAVINS	GAVIN'S ACE HARDWARE	47.67	Auto
17582	1/16/2019	GROUND	GROUND EFFECTS	1,075.00	Auto
17584	1/16/2019	HAMILTO	HAMILTON'S UNIFORMS, LLC	226.80	
17585	1/16/2019	IMRINST	IONA MCGREGOR RETIREE INS TRUS	470,963.00	
17586	1/16/2019	LEE DOT	LEE COUNTY BOCC	3,077.10	
17587	1/16/2019	LEESAR	LEESAR INC	2,541.22	
		MARCADI	MARCADIS SINGER, PA TRUST ACCOUNT	467.40	Auto
17588	1/16/2019	MARINE	MARINEMAX	197,97	
17589	1/16/2019		PETER MARRERO	150.00	Auto
17590	1/16/2019	MARRERO		660.00	Auto
17591	1/16/2019	MOZES	JACKIELOU MOZES	598.16	Auto
17592	1/16/2019	NAFECO	NAFECO	330.72	
17593	1/16/2019	NEWSLEG	THE NEWS PRESS	1,290.00	Auto
17594	1/16/2019	OGL#2	OGLETREE DEAKINS CONFERENCES	25,313.67	Auto
17595 17596	1/16/2019 1/16/2019	PGIT PITNEYB	PREFERRED GOVERNMENTAL INS TRUST PITNEY BOWES GLOBAL FINANCIAL SERVICES	159.00	
17507	1/16/2019	QUAD	LLC QUADMED, INC.	1,660.60	Auto
17597 17598	1/16/2019	RICOH	RICOH USA, INC.	78.63	Auto
17598 17599	1/16/2019	ROGUE	ROGUE FITNESS	2,400.80	Auto
			RYAN PETROLEUM	4,947.65	Auto
17600	1/16/2019	RYAN		9,371.48	Auto
17601	1/16/2019	SOUTH	SOUTH FL EMERGENCY VEHICLES	2,297.40	Auto
17602	1/16/2019	SWFPFF	SW FL PROFESSIONAL FIREFIGHTER	839.39	Auto
17603	1/16/2019	SWSAC	SOUTHWEST SPECIALTY ADV INC.	9,057.00	
17604	1/16/2019	VFIS	VFIS	·	
17605	1/16/2019	ZOLL	ZOLL MEDICAL CORP.	2,607.07	
V00153	1/8/2019	NEWS	NEWS-PRESS MEDIA GROUP	239.05	
/ 00154	1/22/2019	ENTERPR	ENTERPRISE FM TRUST	3,139.86	
V00155	1/23/2019	CIGNA	CIGNA HEALTHCARE	145,842.79	
V00156	1/23/2019	LCU	LEE COUNTY UTILITIES	895.85	
/00157	1/24/2019	VERIZON	VERIZON	1,196.12	
/00158	1/29/2019	T3	T3 COMMUNICATIONS, INC.	7,137.83	Wire Transfe

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IONA MCGREGOR FIRE DISTRICT (IMF)

Bank Code: C BB&T - OPERATING
Check Check Vendor
Number Date Number Name Check Amount Check Type

Bank C Total: 716,427.79

Report Total: 716,427.79

843,995.78

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A/P Date: 2/13/2019

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BOARD MEETING AGENDA ITEM SUMMARY

	Board Meeting Date: 02/20/2019
(Select All that Apply)	✓ Decision Making Agenda Item
	Discussion Purposes Only Agenda Item
	Walk On Agenda Item
SUBJECT: Job Description - Fire Chief	
PERSON(S) MAKING SUBN Chief Howard	IITTAL OF AGENDA ITEM:
consensus of the board was t	ragenda ITEM: Ing the comments portion of January's monthly meeting, the Ito have the "Executive Fire Officer (NFA), or applied for and Executive Fire Officer (NFA) applied for applied for and Executive Fire Officer (NFA) applied for
BUDGET IMPACT: Yes / No No	/ Unknown – If Yes, how much? From where?
REQUESTED BOARD ACTI It is recommended that the Bo	ON: pard approve the amended job description as presented.

FIRE CHIEF

Iona McGregor Fire Protection & Rescue Service District, Lee County, Florida

The individual serving as the fire chief for the district serves as the chief executive officer for the organization and reports directly to the elected Board of Fire Commissioners. The position is exempt under the provisions of the Fair Labor Standards Act.

PREPARED (APPROVED) BY:	Board of Fire Commission DAT	E:

SUMMARY DESCRIPTION

The Fire Chief is appointed by and serves at the pleasure of the Board of Fire Commissioners. Within the scope of an employment contract, the individual in this position is responsible for implementing board decisions and initiatives and overseeing and maintaining safe and efficient operation of the district. Under the duty of loyalty to the District and the Board of Commissioners, the Fire Chief provides leadership and administrative direction to district personnel and activities. He / she is the individual responsible for ensuring that the district is operated in accordance with all applicable laws and regulations. The Fire Chief serves as a spokesperson for the district and represents the district in a wide variety of roles and responsibilities within the community.

I. ESSENTIAL DUTIES AND TASKS

To perform this job successfully an individual must be able to perform each essential duty and task satisfactorily. Reasonable accommodation may be made to enable individuals who have disability challenges to perform the essential job functions.

DUTY A: SERVE BOARD OF COMMISSIONERS

- A-1 Obligated to a Duty of Loyalty & Responsibility to the Board of Commissioners
- **A-2** Report to Board of Commissioners
- A-3 Communicate with Board of Commissioners
- **A-4** Provide Orientation to New Commissioners
- A-5 Address/Advise on District Issues and Concerns (Internally/Externally) e.g. Legal, Legislative, Personnel, Finance, Facilities, etc.
- A-6 Create Commission Agenda
- A-7 Attend/Participate in Commission Meeting
- A-8 Prepare/Deliver Reports, e.g. Chief's Report, Salary/Benefits, etc.

- A-9 Present District's Performance Indicators, e.g. SEA
- A-10 Present Strategic Plan Progress Reports, e.g. Quarterly
- A-11 Inform Board of Commissioners of Educational Opportunities
- A-12 Assist Board/Attorney in RFP Preparation, e.g. Auditors, Professional Services
- A-13 Identify Negotiation Team for Board approval
- A-14 Initiate Executive Session Discussion, e.g. Union Contract
- A-15 Provide Negotiation Strategy, e.g. Cost, Operational Impact, etc.

	Y B: LEAD ORGANIZATION		
B-1	Foster a Positive Organizational	B-5	Recommend Adjustments to Strategic
	Philosophy, e.g. Mission, Vision,		Plan, as needed
D 4	Goals	B-6	Maintain Open Lines of Communication
B-2	Translate Organizational Mission into		e.g. MBWA
B-3	Action	B-7	Manage Security Requirements of
D-3	Communicate Strategy to Achieve Public Purpose		District, e.g. Communication Systems,
B-4	Develop/Recommend Strategic Plan,		IT, Credit Cards, Purchasing, Inventory
<i>D</i> •	e.g. Establish Organizational Goals &		Control, Facilities, Expenditures, etc.
	Evaluate/Measure, etc.		
DUTY	C – INTERACT WITH PUBLIC & PR	IVATE E	NTITIES
C-1	Handle Concerns/Complaints, e.g.	C-8	Address Board of County Commissioners
	Phone Calls, Emails, Walk-ins	C-9	Maintain Communication with Property
C-2	Attend Meetings, e.g. Homeowners,		Appraiser, Tax Collector
	Civic Groups, FASD, etc.	C-10	Serve on USAR Board of Directors
C-3	Deliver Presentations/Speeches	C-11	Coordinate with Other Chiefs/Officials,
C-4	Appoint VEBA Trustees, e.g. Non		e.g. AACURA, LCFCA, FFCA, FDIC, etc.
	CBA Employees	C-12	Interact with State Legislators, e.g.
C-5	Resolve Issues of Public Concern, e.g.		Local Delegation
.	Safety, Environmental, etc.	C-13	Respond to Non Emergency Situations, e
C-6	Meet with Entities AHJ, e.g. Builders	0.14	Disabled Vehicle, Give Directions
C -7	Industry, Association, DCD	C-14	Interact with Local, State, Federal
C- /	Respond to Media, e.g. Approve Press Releases, Public Records Request,		Agencies, e.g. DHS, FBI, FFS, Secret
	Interviews, etc.	C-15	Service, DOL, LCSO, FDLE, Dispatch, et Serve on Appeals Board, as needed
	,		2011 2
DUT	Y D: DIRECT HUMAN RESOURCES		
D-1	Promote Positive Labor Relations, e.g.		
	DVP, Communication	D-9	Approve/Participate in Hiring &
D-2	Motivate Team Members	75.40	Promotional Process, e.g. Staff, Certified
D-3	Ensure Succession Planning, e.g.	D-10	Oversee Delegated Human Resources
	Demand Forecast, Gap Analysis,		Functions, e.g. W/C, Insurance, STD,
D 4	Succession Training	D-11	LTD, FRS, etc.
D-4	Promote Employee Recognition & Reward	D-11	Ensure Compliance of Labor Agreements, e.g. Handle Grievance
D-5	Promote Benevolent		Process
ט-3	Association	D-12	Interpret Contract Language
D-6	Interact and/or Supervise Direct	D-13	Participate in Arbitration/Mediation
2 0	Reports	2 10	Process, e.g. Binding, Non-binding
D-7	Delegate Authority within	C-14	Act as Hearing Officer, e.g.
	Organizational Structure		Disciplinary Action
D-8	Provide Instruction, as Needed		•
)UTY	E – DIRECT ORGANIZATIONAL PERFO	RMANCE	
E-1	Perform Administrative Functions,	E-4	Keep Abreast of Florida Statutes, e.g.
	e.g. Respond to Correspondence,		189, 191, 633, Sunshine, etc.
E-2	Schedule/Lead Staff Meeting	E-5	Direct Organization Annual Report
E-3	Research, Develop, Recommend	E-6	Review/Revise Equipment Replacement
	Policies & Procedures, e.g. Revision,		Plan, e.g. Apparatus, Staff Vehicles, Off
	Adoption, Deletion		Equipment, etc.

	Job Description	ı – FIRE C	CHIEF
E-8	Direct Update of Employee	E-11	Interact with Legal Counsel, as
	Handbook		sary, e.g. Maintain Compliance
E-9	Authorize Panels & Groups, e.g.	E-12	Submit Required District Reports,
	Apparatus, Vessel, Education, etc.		e.g. Public Facility Report, Impact
E-10	Directs Organizational Risk		Fee Use, Audited Fund, Statement of
	Management		Financial Interest (F-1 Form)
		E-13	Identify & Monitor Elements of ISO,
			e.g. PPC Rating
A/ A			
	Y F – DIRECT FINANCE	10.27	Annuara Financa Dinastan's Fund
F-1	Review & Approve Payables	F-7	Approve Finance Director's Fund
F-2 F-4	Approve Unbudgeted Purchases Sign Checks, as required	F-8	Transfers, e.g. Banks, SBA Compliance with Audit, e.g. GASB
F-5 F-6	Review Treasurer's Report	F-9 F-10	Approve Prepared Financial Statements Participate in Annual Audit, e.g. Fraud,
D-0	Approve & Recommend all Contracts, e.g.Insertions, Deletions,	r-10	Waste, Exit Interview, MD & A
	Corrections, Revisions, etc.		vi asie, Lan inici view, viid & A
	Corrections, Acquisions, etc.		
	Y G – DIRECT THE BUDGET	G-4	Present Budget, e.g. Mileage Rate
G-1	Schedule Divisional Budget	G-5	Forecast and Monitor Revenues
	Meetings, e.g. Prioritize	G-6	Monitor the Budget Revenues & Approve
G-2	Meet with Board Members	3.0	Expenditures within Parameters, e.g.
	(Individually), as needed, e.g. Budget		Purchasing, Policies
G-3	Ensure Compliance with	G-7	Recommend Budget Amendment
	TRIM Process	3 /	
יימו דער	VII DOOMOTE EDIICATION 6 DOC	EFCCIA	NAI DEVELOPMENT
	Y H – PROMOTE EDUCATION & PRO	14-5 H-5	NAL DEVELORMENT Network with Industry Peers/
H-1	Maintain Awareness of Professional	п-5	Consultants, e.g. Best Practices, etc.
TT 2	Standards, e.g. BFST, FS FA	H-6	Approve Tuition/Expenses for
H-2	Mentor/Coach Employees	п-0	Reporting Personnel
H-3	Maintain Membership in Professional	H-7	Participate in DACUM Process
H-4	Associations, e.g. FFCA, LCFCA, etc.	11-/	I arnerpaid in DACOMI I 100055
17-4	Attend Seminars & Conference, e.g. FASD, FPELRA		
	raso, el eliva		
			2.0
	Y I – DIRECT HEALTH, SAFETY & W		
I-1	Lead by Example, e.g. Personal	I-6	Promote Wellness Program
τ.	Fitness, Safety Oriented	I-8	Promote Drug Free Workplace
I-2	Receive and Consider Safety	I-9	Make Recommendation on EAP Program,
	Character Charac		e.g. Board, Staff
	Changes		
DUT	Y J – RESPOND TO EMERGENCY CA	LLS	
J-1	Determine the Need to Personally	J-4	Work within County Response Plan, e.g.
.	Respond	-	Strike Team, USAR, Area Command, Tas
J-2	Coordinate with Emergency		Force, etc.
0- <i>1</i> 1	Management for Disaster Response,	J-5	Report Employee Injuries, e.g. Board,
	e.g. GEO Division, USAR	9.5	Family Members, etc.
J-3	Work with SERP, e.g. County	J-6	Participate in Debriefing. e.g. Post
J-3	Coordinator (Region 6), USAR	9 0	Incident Analysis
	Coordinator (Acgion o), ODAIX		and the same of th

II. QUALIFICATIONS AND REQUIREMENTS

The requirements listed below are representative of the education, experience, knowledge, skills/abilities and worker behaviors required for this position.

EDUCATION

Required Education

Master's Degree

Florida Association of Special Districts Certified District Manager Program within 3 years

Florida State Certified Fire Fighter II

Florida or National Registry Emergency Medical Technician

Florida State Certified Fire Officer III

Florida State Certified Fire Inspector I

Preferred Education

Florida or National Registry Paramedic

Florida State Certified Fire Officer IV

Executive Fire Officer (NFA), or applied for and qualified as verified by NFA letter

Note: Applicable certifications/licenses must be maintained.

LICENSE

Valid Florida Driver's License

EXPERIENCE

Minimum of 15 Years in the Fire Service, prefer Special District Experience Minimum of Three (3) Years as Division Chief Officer

GENERAL KNOWLEDGE

Auditing

Budget

Continuing Education

Draft, Understand and Interpret

Contracts and Agreements

Finance

Firefighting, Rescue and EMS

GASB Knowledge

Incident Command System

Knowledge of Generally Accepted

Auditing Standards

Knowledge of Florida law (F.S. 633, 189,

191, etc.)

Knowledge of Fire Codes

Labor Relations

Laws – Federal, State & Local

Risk Management

Special Operations

Job Description - FIRE CHIEF

SKILLS/ABILITIES

Ability to Motivate People Forecasting Negotiation Skills
Adaptive Leadership Judgement Policy Analysis
Coaching Information Technology Skills Process Mapping

Decision Making
Delegation

Information Technology Skills
Process Mapping
Root Cause Analysis
Word Processing

Develop Plans of Action Mentoring

WORKER BEHAVIORS

Ability to Communicate Fortitude Multi-Task Able to Manage Good Listener Organized Patience "Personal" Stress **High Boiling Point** Accepts Responsibility Honest Personable Action Person Incorruptibility Public Servant Adaptable Integrity Punctual - Prompt Compassion Level Headed Safety Oriented

Consistency Loyalty Trustworthy Empathy Morals

III. PHYSICAL REQUIREMENTS

This individual is subject to special risks involving response to, and operations at emergency scenes. The person in this position must be sufficiently fit to safely perform the occasional emergency job duties that are associated with the position. Specific requirements include the physical ability to work while wearing personal protective equipment, including self-contained breathing apparatus. Must be able to lift, push or carry weights up to fifty pounds.

IV. WORK ENVIRONMENT

This individual regularly works in an office environment except when he / she is performing emergency response duties and responsibilities. During these times he / she is often exposed to hazardous environmental conditions including but not limited to heat, smoke, and toxic gases.

V. EQUIPMENT AND TOOLS

The individual holding this position can be expected to be able to competently operate the following equipment and tools.

Bunker Gear Computer/tablet Computer EMT Equipment

Calculator Software – MS Office/Adobe Radio
Camera PDF, Firehouse Desk/Chair Vehicle

Camera PDF, Firehouse Desk/Chair Vehicl Cellular Phone

VI. ACRONYMS

The following Acronyms were utilized in this job description.

AACURA – Automatic Aid Closest Unit Response

Agreement

AHJ – Authority Having Jurisdiction BFST – Bureau Fire Standards Training

CAP - Capital

CBA – Collective Bargain Agreement DACUM – Develop a Curriculum

DCD - Department of Community Development

DHS - Department of Homeland Security

DOL – Department of Labor
DVP – District Vice President
EAP – Employee Assistance Program
EMS – Emergency Medical Service
EMT – Emergency Medical Technician
ERP – Equipment Replacement Plan
FAC – Florida Administrative Code

FASD - Florida Association of Special Districts

FBI - Federal Bureau of Investigation

FDIC – Fire Department Instructors Conference FDLE – Florida Department of Law Enforcement

FFCA - Florida Fire Chiefs Association

FFS - Florida Forest Service

FPELRA – Florida Public Employee Labor Relations

Association

 $FRS-Florida\ Retirement\ System$

FS – Florida Statutes

GASB - Governmental Accounting Standards Board

GCR - General Controls Review

GEO – Geographical I.D. - Identification

IMT - Incident Management Team

IC – Incident Commander ISO – Insurance Service Office IT – Information Technology

LCFCA – Lee County Fire Chiefs Association

LCSO - Lee County Sheriff's Office

LTD - Long-term Disability

MBWA – Manage By Walking Around

MD & A – Management, Discussion & Analysis

MS - Microsoft

NFPA – National Fire Protection Association NIOSH – National Institution Occupational Safety

Health

OPS - Operations

OSHA – Occupational Safety Health Administration

P/R – Payroll

PDF – Portable Document Format PPC – Public Protection Classification

RFP – Request for Proposal RIT – Rapid Intervention Team SBA – State Board of Administration SEA – Service Efforts & Accomplishments SERP – State Emergency Response Plan

STD - Short-term Disability TRIM – Truth in Millage

UAS – Uniform Accounting System
USAR – Urban Search and Rescue

VEBA – Voluntary Employee Benefit Association

W/C – Workers Compensation

This job description should not be interpreted as all-inclusive or as an employment agreement between the District and employee. It is intended to identify the essential functions and requirements of this job and is subject to change as the needs of the District and requirements of the job change. Incumbents may be required to perform job-related responsibilities and tasks other than those stated in this job description.

Employee Signature	Date



BOARD MEETING AGENDA ITEM SUMMARY

	Board Meeting Date: 02/20/2019
(Select All that Apply)	✓ Decision Making Agenda Item
	Discussion Purposes Only Agenda Item
	Walk On Agenda Item
SUBJECT: Job Description - Assistant Ch	nief
PERSON(S) MAKING SUBM Chief Howard	ITTAL OF AGENDA ITEM:
consensus of the board was t	AGENDA ITEM: Ing the comments portion of January's monthly meeting, the to have the "Executive Fire Officer (EFO), or eligible for and rogram" requirement be moved from Required Education to
BUDGET IMPACT: Yes / No No	/ Unknown – If Yes, how much? From where?
REQUESTED BOARD ACTION It is recommended that the Board and the Board an	ON: pard approve the amended job description as presented.

ASSISTANT CHIEF

Iona McGregor Fire Protection & Rescue Service District, Lee County, Florida

The individual serving as the Assistant Chief for the district serves as the primary administrative officer for the organization and reports directly to the Fire Chief. The position is exempt under the provisions of the Fair Labor Standards Act.

PREPARED (APPROVED) BY: Fire Commissioners DATE:

SUMMARY DESCRIPTION

The Assistant Chief is appointed by the Fire Chief and is the individual responsible for ensuring that the district's administrative functions are operated in accordance with all applicable laws and regulations as well as directives from the district through the Fire Chief and any applicable labor agreements. The Assistant Chief serves as the acting fire chief for the district whenever the Fire Chief is unavailable. The individual holding this position often represents the district in a wide variety of roles and responsibilities.

I. ESSENTIAL DUTIES AND TASKS

To perform this job successfully an individual must be able to perform each essential duty and task satisfactorily. Reasonable accommodation may be made to enable individuals who have disability challenges to perform the essential job functions.

DUTY A: MANAGE ADMINISTRATIVE FUNCTIONS

- A-1 Monitor Organizational Progress, e.g. Effectiveness, Efficiency
- A-2 Coordinate Inter-Divisional Activities
- A-3 Evaluate District Programs, e.g. Functional, Administrative
- A-4 Respond to Correspondence, e.g. Email, Telephone, Mail
- A-5 Create / Revise / Review Administrative Procedures
- A-6 Create / Revise / Review District Policies & Procedures
- A-7 Prepare Reports, e.g. Issues, Projects
- A-8 Monitor Risk Management Program
- A-9 Review / Approve Annual Division Reports

DUTY B: OFFICIATE PERSONNEL ISSUES

- **B-1 Supervise Division Chiefs**
- B-2 Provide Guidance & Consultation to Personnel, e.g. Personal, Professional
- B-3 Meet with Reporting Divisional Personnel
- **B-4 Meet with Labor Representatives**
- **B-5 Initiate Conflict Resolution, e.g. Informal,** Formal
- **B-6 Provide Labor Contract & Policy Interpretations**
- **B-7 Conduct Personnel Inquiries, Investigations**
- **B-9 Review Employee Grievances**
- **B-8 Ensure Appropriateness of Disciplinary Actions**
- **B-10 Serve as Hearing Officer**

DUTY C: OVERSEE DISTRICT OPERATIONS*

- * This duty does not refer to fire and rescue field operations.
 - C-1 Interact with Administrative Staff
 - C-2 Encourage & Promote Feedback, e.g.

Suggestions, Input

C-3 Approve Leaves of Reporting

Personnel

C-4 Provide Situational Reports to

Fire Chief

C-5 Interact with Individual Fire

Commissioners

- C-6 Attend / Participate at Fire **Commission Meetings**
- C-7 Interact with Legal Counsel(s)
- C-8 Serve as Acting Fire Chief
- C-9 May Participate in Hiring Process, e.g. Interview, Testing, Requirements, Selection
- C-10 Participate in Labor Negotiations
- C-11 Participate in New Employee Orientation
- C-12 Administer Promotional Processes, e.g. Develop, Implement

DUTY D: MANAGE PROFESSIONAL DEVELOPMENT

- **D-1** Promote Professional **Development**
- **D-2 Promote Health & Fitness**
- **D-3 Mentor / Coach Personnel**
- **D-4** Provide Career / Educational
 - Guidance, e.g. Approve, Recommend
- D-6 Approve Attendance at Programs for **Reporting Personnel**
- D-7 Participate in Succession Plan, e.g. **Development, Implementation**
- **D-8 Attend Conferences / Courses**

DUTY E: RESPOND TO EMERGENCY INCIDENTS

- E-1 Ensure Readiness to Respond
- E-2 Determine Need to Respond
- E-3 Assess Level of Participation, e.g. Assume Command, Assist Command, Return to Service
- E-4 Establish / Assume Command of Incident
- E-5 Perform Staff Functions at Incident, where necessary

- E-6 Determine Post Incident On- Scene Needs, e.g. Investigation, Red Cross, CISD if in Command
- E-7 Facilitate Post- Incident Critique (If Functioned as Command)
- E-8 Perform Fire / Medical Tasks When Necessary
- E-9 Perform Disaster Management Functions, e.g. LCEMP, District
- E-10 Serve on Incident Management Team

DUTY F: ASSIST IN DISTRICT'S PLANNING AND BUDGET PROCESS

- F-1 Evaluate Organizational Capabilities
- F-2 Evaluate Industry Trends, e.g. Methods, Materials, Processes
- F-3 Participate in the Development of **District Goals & Objectives**
- F-4 Participate in Strategic Planning Process
- F-5 Participate in the Development of **Organizational Structure**

- F-6 Coordinate Development of New Programs
- F-7 Review / Approve Capital **Improvements Forecast**
- F-8 Forecast Budget Needs, e.g. Staffing, Facilities, Equipment
- F-9 Evaluate Division Budget Requests
- F-10 Participate in Budget Presentation

DUTY G: FOSTER EXTERNAL RELATIONSHIPS

I-1 Liaison with Assisting Agencies, e.g. EMS, Dispatch

I-2 Participate in County Wide Public Safety Groups, e.g. ETC, MERT

I-3 Liaison with Cooperating Agencies, e.g. Utilities, FFS, EM

I-4 Interact with Vendors

I-5 Address Citizen Issues, e.g. Complaints,

Commendations

I-6 Assist Other Agencies with Promotional Processes

I-7 Communicates with News Media

I-8 Deliver Presentations to Outside Groups, e.g. Associations, Citizen Groups

II. QUALIFICATIONS AND REQUIREMENTS

The requirements listed below are representative of the education, experience, knowledge, and skills required for this position.

EDUCATION

Required Education

Florida State Certified Fire Fighter II Florida or National Registry Emergency Medical Technician Florida State Certified Fire Officer III Valid Florida Driver's License Master's Degree

Preferred Education

Florida or National Registry Paramedic Florida State Certified Fire Officer IV Executive Fire Officer (EFO), or eligible for and actively pursuing NFA/EFO Program*

EXPERIENCE

A minimum of twelve (12) years of fire service experience A minimum of two (2) years experience as a Chief Officer

GENERAL KNOWLEDGE

Budget Process

Collective Bargaining

Computer Resources

Departmental Policies & Procedures

Disaster Management

Diversity

Financial Management Fiscal Responsibility

Federal & State Laws

Generational Complexities

Interpersonal Relations

Leadership

Legal Requirements

Logistics

Managerial Techniques

Organizational Change

Organizational Strategic Planning

Formation Processes

Research Techniques

Robert's Rules of Order

Safety

Staffing

Strategy and Tactics

SKILLS

Basic Accounting

Coaching / Counseling / Mentoring

Computer Skills

Conflict Resolution

Delegation Facilitation Interpersonal Interviewing

Listening

Organizing

Oral & Written Communications

Presentation / Public Speaking

Problem Solving

Project Management

Reasoning Ability

Social Etiquette

Time Management

III. PHYSICAL REQUIREMENTS

This individual is subject to special risks involving response to, and operations at emergency scenes. The person in this position must be sufficiently fit to safely perform the occasional emergency job duties that are associated with the position. Specific requirements include the physical ability to work while wearing personal protective equipment, including self-contained breathing apparatus.

IV. WORK ENVIRONMENT

The individual regularly works in an office environment except when he / she is performing emergency response duties and responsibilities. During these times this individual is often exposed to hazardous environmental conditions including but not limited to heat, smoke, and toxic gases.

V. EQUIPMENT AND TOOLS

The individual holding this position can be expected to be able to competently operate the following equipment and tools.

- Communications Equipment
- · Computer and Associated

Peripherals

- Fire & EMS Equipment
- Office Equipment
- Office Supplies
- Personal Protective Equipment
- Reference Materials
- Staff Vehicle

VI. ACRONYMS

The following Acronyms were utilized in this job description.

ADA Americans with Disabilities Act **CISD** Critical Incident Stress De-briefing **EAP Employee Assistance Program Emergency Management** \mathbf{EM} **EMS** Emergency Medical Service

EOC Emergency Operations Center **ETC Employment Testing Cooperative** FFS Florida Forestry Service

FLSA Fair Labor Standards Act

FMLA Family Medical Leave Act

FRS Florida Retirement System

LCEMP Lee County Emergency Management Plan

MERT Marine Emergency Response Team

RFP Request for Proposal



IONA-MCGREGOR FIRE DISTRICT Executive Report

Executive Summary/ February 2019:

GENERAL:

- One of our Lieutenants has made known his intent to retire in April. With that we are making plans for promotional processes to follow.
- Megan Steinke (Contreras) has began her career as the new Community Relations and Education Coordinator. We would like to introduce her to the board tonight.
- Working on the Annual report. We expect that to be completed soon.
- Staff is continues to work on and make progress on Strategic initiatives.

OPERATIONS:

- We are continuing to work on the upcoming Lieutenant promotional process.
- Data collection is nearly completed for the National Fire Protection Association (NFPA) annual department survey.
- Hazmat team involvement is being restructured for increased efficiency within region 6.
- Monthly hazmat training occurred this month with an additional special operations training with LCSO and CCSO Bomb Squads.
- DC Operations will be attending a Command and Control course at the National Fire Academy (NFA) in the 1st week of march as long as a government shutdown has been avoided.

LOGISTICS:

 Currently working on customizing a new software for requisition /work orders (Target Solutions Check It)

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- Received the delivery of two more sets of battery-operated extraction tools.
 These will replace the traditional hydraulic operated tools on Engine 71 and Engine 72.
- Visited the Sutphen Corporation with LT. Tansey and FF Lockwood, to participated in the post-construction meeting for new Engine 72 and the preconstruction meeting of new Truck 74. We expect to have delivery of Engine 72 by end of February-early March. Engine 72 is at SFEV being outfitted with all its equipment.
- Working with other department divisions on updating strategic plan.

PREVENTION:

INSPECTION VOLUME:	559
VIOLATIONS CLEARED:	3 OF 83
% OF MANDATED INSPECTIONS AVERAGE:	99%
CPR / AED CLASSES:	8
CHILD PASSENGER SAFETY:	0
PUBLIC EDU. EVENT(S):	2
EAP PRESENTATIONS:	0
FIRE INVESTIGATIONS:	0

SUPERVISOR'S SUMMARY:

1. We have successfully completed and offered a position to a new Community Relations Public Education Coordinator. Megan Contreras who began officially February 11.

TRAINING/EMS:

Annual N95 fit testing has been completed for all operational staff.

- Training took a lead role in January and February's recent Lee County Cooperative Training in which over 200 plus participants were trained over 6 days on the didactic and practical training.
- IMFD will complete forcible entry "hands on training" February 19-21st.
- IMFD will conduct SharePoint Districtwide training February 25-27th.



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