THE FOLLOWING MINUTES OF THE BOARD OF COMMISSIONERS MEETING REPRESENTS A SUMMARY OF THE STATEMENTS MADE DURING THE MEETING AND INCLUDES ALL OFFICIAL ACTION TAKEN BY THE BOARD. THEY DO NOT CONSTITUTE A VERBATIM RECORD OF THE ACTUAL COMPLETE STATEMENTS MADE DURING THE BOARD OF COMMISSIONERS MEETING. ANYONE WHO IS INTERESTED IN A VERBATIM AUDIO RECORDING OF THE BOARD OF COMMISSIONERS MEETING CAN REQUEST AN AUDIO RECORDING FROM THE RECORDS CUSTODIAN OF THE DISTRICT.

**Meeting called to order** at 6:01 p.m.

#### Opening Prayer and Pledge of Allegiance observed

Roll Call – Present: Chair Dorsett, Vice Chair Barbosa, Secretary Kuhn, Commissioner Walker, Attorney Pringle, Chief Howard, members of staff (Finance Director Mark Winzenread, HR/Administrative Compliance Director Cynthia Zinger, Battalion Chief Tracy McMillion, Battalion Chief Joel Guzman, Battalion Chief Ed Steffens, Public Education and Information Resource Officer Lauri McMahon, District Vice President Brain Tansey-noted for record); Commissioner Todd Taylor is absent-excused.

#### **Approval of Minutes** – February 22, 2017

Chair introduced item asking if any corrections or questions. Commissioner Walker commented that he had previously suggested that as a resident all folks attending should be identified as their name and rank, and then referred to by initials. Chair asked that we wait until the item is addressed. Following, Commissioner Barbosa made a **motion** (5105) to approve the minutes of February 22, 2017 which was seconded by Commissioner Kuhn... motion carried. Chair noted that the difference in date on the draft January 11<sup>th</sup> meeting minutes was a typo which was corrected in the final minutes.

#### **Approval of Treasurers Report** – February, 2017

Chair began with a query to commissioners for any questions, or corrections. Commissioner Walker questioned FD Winzenread as to the miscellaneous income item. FD Winzenread described the item contents as any receipts not classified elsewhere, noting that the bulk is Workers Compensation reimbursement. Commissioner Kuhn questioned where we left off regarding the inclusion of Treasurers report with the minutes as he was not at the last meeting. Again, Chair suggested that this be addressed during Minutes section of new business. **Motion** (5106) was made by Commissioner Barbosa and seconded by Commissioner Kuhn to approve the **Treasurers Report** for February, 2017... carried.

Agenda Items Requiring Action

- 1) IT Presentation
- 2) Marketing Follow-up
- 3) Meeting Minutes
- 4) Surplus Items
- 5) MDA Boot Drive added by Commissioner Kuhn

#### **Adoption of Agenda**

Following the reading of agenda items, Chair asked if any additions or deletions to agenda. Hearing none, a **motion** (5107) to adopt agenda was made by Commissioner Kuhn, seconded by Commissioner Barbosa... carried.

#### **Public Comment on Agenda Items** – none

#### Chief's Report -

Chief briefly reviewed his report which was included in the meeting packet, first noting FF Brian King's recognition for 5 years of service and mentioning DC Comer's attendance at EFO class. Commissioner Walker questioned who placed the 'Minutes' item on agenda. Chair stated that she had. A brief discussion occurred on placing items on the agenda whereby Commissioner Walker was instructed to inform the Chief if he wishes to have an item placed on an upcoming agenda, and it will go on the agenda. At the conclusion of agenda discussion, Chair confirmed that Chief Howard had concluded with his report.

#### **Division/Committee Reports** –

<u>BC McMillion</u> – The Jems conference was good and will be presenting some classes in May. CPAT is next week for hiring list. Brush fire support effort trainings will be upcoming including the use of new radios. Best course was Pulse Night Club; responders that ran call and chief were there for questions following their presentation. May have them give presentation to us via remote or in person. Other was Capnography monitoring which allows an in-depth study of treating patients. Commissioner Walker inquired as to what Capnography was, to which BC informed of the continuous positive pressure and ventilation monitoring.

BC Steffens – Prevention had stellar month. Golisano Children's Hospital wing is nearing completion; it has been two years or more in process and coming to CO. Will have a ribbon cutting ceremony soon. All inspections were pushed to end and we received a check for \$31,000 plus for the inspection fees. This was a culmination of team effort and it's amazing what they have done. A brief review of the adopted inspection fees in accordance with FS 191.009 took place. Following discussion, Chair asked if we should look at fees as it has been some time since reviewed. BC Steffens informed that he has done that and looked at other agencies fee schedules. We are consistent and need no changes.

<u>PEIRO McMahon</u> – Been busy getting caught up. Installed 6 car seats this month, and scheduled each Monday and Friday for CPR classes through April. In addition, we received check from Siesta Bay for \$250.00 to go towards our CPR program. Commissioner Walker questioned how the CPR classes are marketed. PEIRO McMahon responded that the information is on the website but most is from word of mouth. Commissioner Walker then asked if there is a mailing that is sent out from the district. No, as it is an expensive process to have mailings to residences. Website does generate responses. Class size 6-16 participants. The training used to be done traveling to other locations; however, it is only done at Station 75 as it is well equipped.

<u>BC Guzman</u> – Logistics has been busy. It is an exciting time, lot of hard work from strategic planning; neat looking at the meetings and stakeholder discussions from the past.

We have accomplished much of the items that were discussed during the first Strategic Plan focus group, including going from AVL to Rocket, allowing wifi in vehicles, the MDC updates, etc... Most of the projects laid out have been done – the IT project is the last remaining item from the previous plan. We finally delivered all handheld radios today, working good. This was an unfunded mandate by Lee County to maintain cohesive connectivity with them as they were switching to digital towers.

Commissioner Walker asked for website update and how many radios were received. BC Guzman stated that the website project is on back log due to graphic designer change and should be completed by weeks end for review and modification. 48 radios were received, and given all out for the on-duty personnel plus have a few spares. The \$250.00 donation use was questions whereby reply was that funds will be restricted as donation states the intent is for CPR program, per FD Winzenread.

Attorney Report – Item not on agenda is regarding Representative Caldwell to make clear that District is exempt from taxation and assessment of governmental agencies. Getting clarification and hope to get done. Board meeting policy will be given to all commissioners as well as any other board policies. Other items are in new business and will save until then. Caldwell has been brought up before, why are you sending things to him, questioned Commissioner Walker. Attorney replied that Representative Caldwell is chair of local delegation. Are we spearheading this item, questioned Commissioner Kuhn? Attorney stated that Iona is not paying anything for this, just letting Board know as it will benefit the District.

#### **Unfinished Business**

#### 1) IT Presentation

BC Guzman spoke of CRS as our IT consultants for the past 11 years, and they will be presenting a plan for the future of Iona. Jordi Tejero reviewed a PowerPoint presentation detailing the proposed future of Iona McGregor Fire District's IT system. There is a four stage timeline – first up would be implementation of Comcast internet and voice system (approximately 120 days from signature with Comcast). Second step is email migration into Office 365® within about 60 days, most will not notice change. Third item is file migration to the cloud which would take another 120 days or so to accomplish. This is the most difficult of the processes, and he suggests we look at files and decide what is truly needed and redesign. Step four is the line of business application migration to cloud, this will be going on in background as requires the most amount of training and thought. If we change FireHouse to Cloud, there would be extensive training for users. Would plan quarterly meetings for strategic planning of IT with discussing where we are and where we want to be, including budgeting issues. R& D will be the biggest of the IT Strategy.

Following the presentation Commissioner Walker questioned how many personnel Mr. Tejero had? Twenty-one, and yes, we have succession plan in place stated Jordi. A brief discussion of the proposed vendors and possible concerns occurred.

Referencing the cost of the IT proposal, FD Winzenread handed out a summary, and briefly described the analysis. He stated that we are currently paying recurring costs of \$131,000 per year; if stay with current system, we would need upgrades and need to kick in additional

\$65,000. The recommendation is for Scenario one – which has more flexibility with system and additional storage etc... more plug and play. Also opens us to moderately priced devices such as tablets rather than computers. Following detail discussion of presented scenarios, Commissioner Walker asked if all in the room are in agreement with this proposal. Yes, stated Chief. **Motion** (5108) made by Commissioner Walker that we accept recommendation and presentation and that the contract be referred to attorney for review and brought to Chair for signature. Second by Commissioner Kuhn... carried. Attorney Pringle will receive the latest version to review and deliver to Chair.

Recess called at 7:25 p.m. Meeting resumed at 7:32p.m.

#### 2) Marketing Recommendation

Chair informed Commissioner Kuhn of the discussion last month regarding the Marketing Program. Dr. Banyan gave brief PowerPoint presentation with an overview of the plan and implementation. Similar to Strategic in that has series of steps to maintain the course you establish. Excellent inspection work can be included in marketing plan and tied to the Strategic Plan, as well as the CPR program. Important that the two be connected. Research, Plan, Implement, Evaluate; later on revisit the research, etc... During phase 1 will be identifying key issues such as developing awareness marketing and the key stakeholders both internal and external. Develop strategy to work with stakeholders on marketing to them.

Phase 2 is to plan a comprehensive strategy, develop Core Message such as value added to stakeholders. Develop strategic goals for marketing based on identified issues. Prioritize stakeholders and target the message for each grouping. Develop strategic objectives with process and relationship objectives which must be measurable and specific. Do we need to develop allies of HOA's or other stakeholders for future needs?

Phase 3 is implementation is to develop the action plan including timelines, budgetary needs, key tasks, and responsible party. The plan will require close monitoring and guidance of the implementation. Hopefully web-site would be tied in as Social Media will be important.

Phase 4 is the evaluation process to track the outputs and outcomes. May need to look at key measures to see that we are actually accomplishing the desired outcomes. Progress reports will be periodically produced and reviewed with a final report of recommendations for the future. Be aware that if more citizens are attending meetings we may be doing well with the marketing plan.

Estimate is \$2,000 for research, \$4,375 for planning with district, and \$3,125 for the implementation process.

Following presentation, Commissioner Walker questioned if this program is to market the district to the general public or is it to address consolidation? Depending upon what you select; however, they are intertwined in that with great marketing, citizens could get to Representative Caldwell that they love Iona. Commissioner Walker queried, "isn't it basic common sense; mailings, website, teaching how to use the website?" No, I do not believe it

is common sense, stated Dr. Banyan. Different audiences will be looking at different items and should focus on who we are targeting. You need to educate the public but that is not all you need to do. We don't know what the public cares about right now. Commissioner Walker states that the residents at his complex do not know anything about us; they look at the bottom line tax amount.

Dr. Banyan noted that if plan is adopted, plan to wrap up by July. Following a brief discussion on the process of determining priorities and target audiences – having the ability to research who we wish to impact and how we wish to market, Dr. Banyan informed that she would reach out to the staff and then some seasonal and permanent residents for their thoughts, including attending HOA meetings. In order to make this work, we need to get the website going, stated Commissioner Walker.

Do we want to move forward, questioned Chair with the guide and not to exceed costs as presented by Dr. Banyan? So **moved** (5109) by Commissioner Barbosa (motion to accept Dr. Banyan's Marketing Plan & Implementation with a not-to-exceed cost of \$18,800), second by Commissioner Kuhn... during discussion Commissioner Walker stated that he did not think that the Marketing Plan is worth \$9,000. Following discussion three in favor, Commissioner Walker opposed; motion carries.

#### **New Business**

#### 1) Meeting Minutes

Attorney Pringle gave an overview and recommendation on content of meeting minutes. Pringle stated that there have been many changes over the past months to the meeting minutes and there is also a recording of meetings available. We are discussing the format that the written minutes are done. At beginning we make clear that constitutes summary and notes the official action taken and disclose that not verbatim records. We added a table to the end of the meeting minutes that has commonly used acronyms as well as the names, titles of general attendees. Final change is the summary of the financial statement being attached to minutes as well. Format is as seen and goal is get to point at finalization of what meeting minutes will be. Following attorney's explanation Commissioner Walker stated that his motion was to have the names and titles of those in attendance be listed, including the staff. Also that the financial summary be included in minutes, not as an attachment of the minutes. We want to finalize how the minutes are to be presented. **Motion** (5110) from Commissioner Walker to have the two page summary or complete treasurers report inserted within the meetings minutes as part of the approval, such that wording would be 'approval of the following financial reporting', and have all attendees including their names and ranks be noted for the record(Chair to include in roll call), second Commissioner Kuhn... During discussion, **motion** (5110) was amended by Commissioner Walker to have a hyperlink to the financial report included in the minutes rather than the entire treasurers report, seconded by Commissioner Kuhn... carried.

#### 2) Surplus Items

Commissioner Kuhn **motioned** (5111) to approve surplus as presented and authorize disposal of items. Attorney Pringle added that it is in accordance with FS section 274.06, second offered by Commissioner Walker.... carried.

**DVP Report** – Friday, Saturday, and Sunday crews will be working the Fill the Boot drive at South Pointe and College.

Chair interjected that to have on-duty personnel participate, board approval is necessary. Attorney added that agenda must be amended to add item before item can be addressed. Commissioner Kuhn **motioned** (5112) to add MDA Boot Drive as agenda item which was seconded by Commissioner Barbosa... carried.

3) **Motion** (5113) to approve on-duty staff to participate in the MDA Boot Drive on March 17<sup>th</sup>, 18<sup>th</sup>, and 19<sup>th</sup> was made by Commissioner Walker with second by Commissioner Barbosa

#### Public Comment – non agenda items – none

**Commissioner Comments** – Commissioner Kuhn commented that public entities do not market or sell themselves very well as private organizations. He would like more information and would like to bring computer guy in to see if we could live stream our meetings and what the cost would be. We should go to the people.

Chair stated that would be helpful if questions on items within packet that don't require full board attention were addressed for answers before the meeting as would assist in shortening the meetings. Commissioner Walker stated that he thinks it is okay to ask any questions during the meeting as we need to be transparent. Chair restated that she is speaking only on things that don't involve the full board. Commissioner Barbosa reiterated that he, on occasion, will speak with FD Winzenread with questions rather than bringing to board meeting.

#### Adjournment

**Motion** to adjourn meeting was made by Commissioner Walker with a second from Commissioner Kuhn... carried.

Meeting adjourned at 8:31 p.m.

# IONA MCGREGOR FIRE PROTECTION AND RESCUE SERVICE DISTRICT TREASURER REPORT NOTES BALANCE SHEET AND SUMMARY FINANCIAL STATEMENT For the Five Months Ended February 28, 2017

#### **Balance Sheet**

#### **Cash and Investments**

Cash and cash equivalents of \$1,447,052 and investment balances of \$13,104,523 are reported on the Balance Sheet and Summary Financial Statement - General Fund. The rate of return on surplus funds held in Florida PRIME (Florida Local Government Investment Pool) for the month of December was 97 basis points, down from 99 basis points in January.

#### **Liabilities and Accrued Expenditures**

Current liabilities totaling \$19,797 consist mainly of payroll withholdings that were paid after month end.

#### **Fund Balance**

The first account listed in this category, Prior Year Revenues Over/(Under) Expenditures (\$153,988) represents revenues over/(under) expenditures from the prior fiscal year. The next account, Retained Earnings-Current Year in the amount of \$8,808,839, represents the amount of current year revenues received in excess of expenditures. Fund Balance - Assigned of \$417,644 was established by the board in anticipation of future health insurance cost increases and other expenditures. Fund Balance - Unassigned of \$5,459,283 represents the balance of prior years' reserves carried forward.

#### Summary Financial Statement

#### Revenues

The District received approximately \$580,000 in ad valorem tax collections during the month of February. The total collected through February 28th represents 91.49% of budgeted tax revenues as compared to 91.65% for the same period one year ago. Net ad valorem taxes reported on the summary financial statement totals \$16,138,896 and includes discounts, penalties, refunds deducted, and prior year taxes.

Total revenues represent 90.73% of budgeted revenues.

#### **Expenditures**

Personnel services are reported at \$5,700,569 or 39.83% of budget. Operating expenditures (which include professional & contractual, travel, communications & freight, utilities, equipment rental & insurance, other operational and administrative, supplies, tools & small equipment and education and training) total \$953,092 or 41.38% of budget. Capital Outlay totals \$599,618 or 88.64% of budget as the majority of budgeted capital purchases have been made for the year. Debt service expenditures through February 28th total \$207,334 or 38.22% of budget.

Total expenditures represent 41.83% of budgeted expenditures.

ASSETS			
CASH			
Operating Account - BB&T Petty Cash	\$ 1,446,952.36 100.00		
Total CASH:	 		1,447,052.36
INVESTMENTS			1,117,002.00
Investments - SunTrust	999,990.43		
Investments - SBA	10,097,356.03		
Investments - SBA Impact Fund A	1,241.74		
Investments - BB&T Money Rate Savings	1,004,902.98		
Investments - 5/3 Bank	 1,001,031.84		
Total INVESTMENTS:	_		13,104,523.02
Total ASSETS:		\$	14,551,575.38
LIABILITIES			
LIABILITIES AND OTHER CREDITS			
Due To Foundation	722.00		
Total LIABILITIES AND OTHER CREDITS:	 		722.00
ACCRUED EXPENSES			
FRS - Employee Contribution - ADMIN	4,173.45		
FRS - Employee Contribution - OPS	14,798.91		
Child Support Payable	 102.75		
Total ACCRUED EXPENSES:	_		19,075.11
Total LIABILITIES:			19,797.11
EQUITY			
Prior Year Revenues Over/(Under) Expenditures	(153,987.94)		
Retained Earnings-Current Year	8,808,839.56		
Fund Balance - Assigned	417,644.00		
Fund Balance - Unassigned	 5,459,282.65		
Total EQUITY:			14,531,778.27
Total LIABILITIES & EQUITY:		\$	14,551,575.38
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### IONA MCGREGOR FIRE PROTECTION AND RESCUE SERVICE DISTRICT SUMMARY FINANCIAL STATEMENT - GENERAL FUND

For The Five Months Ended February 28, 2017 (Unaudited) RETURN TO MINUTES

	AMENDED			VARIANC		
REVENUES	BUDGET         ACTUAL         \$         %           \$ 5,557,464         17,709,838         \$ 16,138,896         \$ (1,570,942)         91.13%           65,000         26,569         (38,431)         40.88%           50,640         24,172         (26,468)         47.73%           53,000         19,871         (33,129)         37.49%           54,200         59,944         5,744         110.60%             N/A           17,932,678         16,269,452         (1,663,226)         90.73%            23,490,142           N/A            793,060         452,682         340,378         57.08%           793,060         452,682         340,378         57.08%           70,965         9,622         61,343         13.56%           124,400         48,630         75,770         39.09%           247,361         102,709         144,652         41.52%           258,274         76,027         182,247         29.44%           285,150         106,433         178,717         37.33%           341,815         117,539         224,276         34.39%					
Cash Carry Forward	\$ 5,557,464					
Ad valorem taxes	17,709,838	\$ 16,138,896	\$	(1,570,942)	91.13%	
Permits, Fees & Special Assessments	65,000	26,569		(38,431)	40.88%	
Intergovernmental	50,640	24,172		(26,468)	47.73%	
Charges for services	53,000	19,871		(33,129)	37.49%	
Miscellaneous	54,200	59,944		5,744	110.60%	
Proceeds from debt	-	-	-	-	N/A	
Total revenues	17,932,678	16,269,452		(1,663,226)	90.73%	
Total revenues and cash carry forward	23,490,142					
EXPENDITURES	.9)					
Personnel services	14,313,157	5,700,569		8,612,588	39.83%	
Professional and contractual	793,060	452,682		340,378	57.08%	
Travel	70,965	9,622		61,343	13.56%	
Communications & freight	124,400	48,630		75,770	39.09%	
Utilities, equipment rental, and insurance	247,361	102,709		144,652	41.52%	
Repairs and maintenance	258,274	76,027		182,247	29.44%	
Other operational and administrative	285,150	106,433		178,717	37.33%	
Supplies, tools & small equipment	341,815	117,539		224,276	34.39%	
Education and training	182,285	39,450		142,835	21.64%	
Capital expenditures	676,450	599,618		76,832	88.64%	
Debt service	542,541	 207,334		335,207	38.22%	
	17,835,458	 7,460,613		10,374,845	41.83%	
Revenues over/(under) expenditures	97,220	\$ 8,808,839	\$	8,711,619		
Fund Balance/Cash Carry Forward	5,654,684					
Total expenditures and reserves	\$ 23,490,142					

E	FEBRUARY	JANUARY
Cash Balances	\$ 1,447,052	\$ 2,411,930
Investments		
General - SBA - Fund A	10,097,356	10,089,846
Impact fee - SBA - Fund A	1,242	1,241
Sun Trust Government Money Fund	999,990	999,985
BB&T Money Market	1,004,903	1,004,764
5/3 Bank	1,001,032	1,000,514
	13,104,523	13,096,350
Total Cash and Investments	\$ 14,551,575	\$ 15,508,280

Submitted for approval on March 15, 2017

Approved By:

(Signature)

### IONA MCGREGOR FIRE PROTECTION AND RESCUE SERVICE DISTRICT DETAILED FINANCIAL STATEMENT - GENERAL FUND For The Five Months Ended February 28, 2017 (Unaudited)

	AMENDED BUDGET	ACTUAL	VARIAN	CE
			\$	%
REVENUES				
Cash Carry Forward	\$ 5,557,464			
Ad Valorem Taxes	18,246,838	\$ 16,821,648	\$ (1,425,190)	92.19%
Excess fees	100,000	- 10,021,010	(100,000)	0.00%
Penalties	20,000	3,908	(16,092)	19.54%
Discounts	(645,000)	(654,232)	(9,232)	101.43%
Refunds Deducted	(15,000)	(34,245)	(19,245)	228.30%
Ad Valorem Taxes Prior Years	3,000	1,817	(1,183)	60.57%
Impact Fees	65,000	26,569	(38,431)	40.88%
FEMA Revenue	-	-	-	N/A
State Firefighter Supplemental	50,640	24,172	(26,468)	47.73%
Grant Revenue	-	-	-	N/A
Inspection Fees	50,000	18,746	(31,254)	37.49%
CPR - Books & Masks	3,000	1,125	(1,875)	37.50%
Interest Check/Demand Accounts	20,000	26,599	6,599	133.00%
Rents	7,200	-	(7,200)	0.00%
Sale of Equipment	15,000	18,000	3,000	120.00%
Contributions	1,500	40	(1,460)	2.67%
Miscellaneous	10,500	15,305	4,805	145.76%
Proceeds from Debt				N/A
Total Revenues	17,932,678	16,269,452	(1,663,226)	90.73%
Total Revenues and Cash Carry Forward	23,490,142			
EXPENDITURES				
Personnel Services				
Salaries Commissioners	30,000	10,000	20,000	33.33%
Salaries - ADM	1,904,989	693,163	1,211,826	36.39%
Salaries - OPS	6,043,255	2,272,136	3,771,119	37.60%
Salaries - FLSA	470,991	179,314	291,677	38.07%
Salaries - Sick Pay - ADM	89,697	1,573	88,124	1.75%
Salaries - Sick Pay - OPS	208,643	-	208,643	0.00%
Salaries - Holiday Pay	116,133	52,597	63,536	45.29%
Salaries - Out of Class Pay	38,000	15,082	22,918	39.69%
Salaries - One Time Payouts - ADM	21,180	·-	21,180	0.00%
Salaries - One Time Payouts - OPS	73,690	12,720	60,970	17.26%
Salaries - Clothing and Uniform Allowance	7,200	-	7,200	0.00%
Salaries - Clothing and Uniform Allowance	24,300	15,501	8,799	63.79%
Salaries - Ins Deductible & Subsidy- ADM	-		-	N/A
Salaries - Ins Deductible & Subsidy- OPS	52,691	21,318	31,373	40.46%
Salaries - Phone Allowance	18,480	7,425	11,055	40.18%
Salaries - On/Off Duty Training	-	6,887	(6,887)	N/A
Salaries - ER H.S.A Contribution - ADM	62,000	62,500	(500)	100.81%
Salaries - ER H.S.A. Contribution - OPS	235,500	235,000	500	99.79%
Salaries - Overtime Staffing - ADM	7,661	721	6,940	9.41%
Salaries - Overtime Staffing - OPS	70,984	49,592	21,392	69.86%
Salaries - Overtime Training - OPS	78,466	19,647	58,819	25.04%
Salaries - State Education ADM	17,760	7,400	10,360	41.67%
Salaries - State Education OPS	39,480	15,550	23,930	39.39%
FICA Taxes Regular Admin/Commissioners	121,937	40,052	81,885	32.85%
FICA Taxes Regular Operations	444,769	166,431	278,338	37.42%

### IONA MCGREGOR FIRE PROTECTION AND RESCUE SERVICE DISTRICT DETAILED FINANCIAL STATEMENT - GENERAL FUND

For The Five Months Ended February 28, 2017 (Unaudited)

Medicare - ADM		AMENDED BUDGET	ACTUAL	VARIAN	CE
Medicare - OPS				\$	%
Medicare - OPS	Medicare - ADM	30.260	10.542	19.718	34.84%
Retirement - ADM					
Retirement - OPS					
Veba Plan Contribution - ADM					
Veba Plan Contribution - OPS					
Health Insurance - ADM					
Health Insurance - OPS					
Health Insurance - Admin Contribution					
Health Insurance - OPS Contribution					
Health Insurance - Retiree Contribution   (249,679)   (104,304)   (145,375)   41,78%   Employee Insurance - Other - ADM   90,576   42,248   48,328   46,64%   Employee Insurance - Other - OPS   241,035   113,794   127,241   47,21%   Workers Compensation Insurance - ADM   40,809   26,256   14,553   64,34%   Workers Compensation Insurance - OPS   208,388   135,264   73,124   64,91%   Gardinary of the Computer Support Services   14,313,157   5,700,569   8,612,588   39,83%   Morkers Compensation Insurance - OPS   208,388   135,264   73,124   64,91%   Gardinary of the Computer Support Services   14,313,157   5,700,569   8,612,588   39,83%   Morkers Compensation Insurance - OPS   208,388   135,264   76,456   4,43%   Gardinary of the Computer Support Services   121,000   20,237   100,763   16,72%   Other Professional   27,300   12,500   14,800   45,79%   Audit and Accounting   37,500   11,000   26,500   29,33%   Audit and Accounting   37,500   11,000   28,888   8,912   24,47%   Audit and Accounting   37,500   11,000   25,043   31,356%   Audit and Accounting   37,500   32,488   39,213   31,366   Audit and Accounting   37,500   32,488   39,212   32,489   32,300   32,488   39,212   32,489   32,300   32,488   32,300   32,488   32,300   32,488   32,300   32,488   32,300		` ` `			
Employee Insurance - Other - ADM		` ` `			
Employee Insurance - Other - OPS		` ' /	` '	` '	
Workers Compensation Insurance - ADM   40,809   26,256   14,553   64,34%   Workers Compensation Insurance - OPS   208,388   135,264   73,124   64,91%   64,91%   73,124   64,91%   73,124   64,91%   73,124   74,125   74	1 0				
Workers Compensation Insurance - OPS					
Total Personal Services					
Departing Expenditures	<u> </u>				
Legal   80,000   3,544   76,456   4.43%	Total Personal Services	14,313,157	5,700,569	8,612,588	39.83%
Computer Support Services         121,000         20,237         100,763         16,72%           Other Professional         27,300         12,500         14,800         45,79%           Audit and Accounting         37,500         11,000         26,500         29,33%           Tax Collectors Commission         359,000         324,787         34,213         90,47%           Property Appraisers Commission         134,000         66,587         67,413         49,69%           Custodial & Janitorial Services         22,460         11,139         11,321         49,59%           Other Services - MVR Review         11,800         2,888         8,912         24,47%           Travel and Per Diem         70,965         9,622         61,343         13,56%           Telephones         85,000         35,197         49,803         41,419           Wireless User Fee         35,700         11,837         23,863         33,16%           High Speed Internet Connect         2,100         642         1,458         30,57%           Freight & Postage         1,600         954         646         59,63%           Water         14,200         4,785         9,415         33,70%           Electricity         64,150	Operating Expenditures				
Other Professional         27,300         12,500         14,800         45.79%           Audit and Accounting         37,500         11,000         26,500         29,33%           Tax Collectors Commission         359,000         324,787         34,213         90,47%           Property Appraisers Commission         134,000         66,587         67,413         49,69%           Custodial & Janitorial Services         22,460         11,139         11,321         49.59%           Other Services - MVR Review         11,800         2,888         8,912         24.47%           Travel and Per Diem         70,965         9,622         61,343         13.56%           Telephones         85,000         35,197         49,803         41,41%           Wireless User Fee         35,700         11,837         23,863         33.16%           High Speed Internet Connect         2,100         642         1,458         30.57%           Freight & Postage         1,600         954         646         59,639           Water         14,200         4,785         9,415         33.70%           Electricity         64,150         17,433         46,717         27.18%           Cable Television         2,030	Legal	80,000	3,544	76,456	4.43%
Audit and Accounting         37,500         11,000         26,500         29.33%           Tax Collectors Commission         359,000         324,787         34,213         90.47%           Property Appraisers Commission         134,000         66,587         67,413         49.69%           Custodial & Janitorial Services         22,460         11,139         11,321         49.59%           Other Services - MVR Review         11,800         2,888         8,912         24.47%           Tavel and Per Diem         70,965         9,622         61,343         13.56%           Telephones         85,000         35,197         49,803         41.41%           Wireless User Fee         35,700         11,837         23,863         33.16%           High Speed Internet Connect         2,100         642         1,458         30.57%           Freight & Postage         1,600         954         646         59,63%           Water         14,200         4,785         9,415         33.70%           Electricity         64,150         17,433         46,717         27.18%           Cable Television         2,030         775         1,255         38.18%           Propane         5,725         389	Computer Support Services	121,000	20,237	100,763	16.72%
Tax Collectors Commission         359,000         324,787         34,213         90.47%           Property Appraisers Commission         134,000         66,587         67,413         49.69%           Custodial & Janitorial Services         22,460         11,139         11,321         49.59%           Other Services - MVR Review         11,800         2,888         8,912         24.47%           Travel and Per Diem         70,965         9,622         61,343         13.56%           Telephones         85,000         35,197         49,803         41.41%           Wireless User Fee         35,700         11,837         23,863         33.16%           High Speed Internet Connect         2,100         642         1,458         30.57%           Freight & Postage         1,600         954         646         59,63%           Water         14,200         4,785         9,415         33.70%           Electricity         64,150         17,433         46,717         27.18%           Cable Television         2,030         775         1,255         38.18%           Garbage         8,970         3,667         5,303         40.88%           Propane         5,725         389         5,336	Other Professional	27,300	12,500	14,800	45.79%
Tax Collectors Commission         359,000         324,787         34,213         90.47%           Property Appraisers Commission         134,000         66,587         67,413         49.69%           Custodial & Janitorial Services         22,460         11,139         11,321         49.59%           Other Services - MVR Review         11,800         2,888         8,912         24.47%           Travel and Per Diem         70,965         9,622         61,343         13.56%           Telephones         85,000         35,197         49,803         41.41%           Wireless User Fee         35,700         11,837         23,863         33.16%           High Speed Internet Connect         2,100         642         1,458         30.57%           Freight & Postage         1,600         954         646         59,63%           Water         14,200         4,785         9,415         33.70%           Electricity         64,150         17,433         46,717         27.18%           Cable Television         2,030         775         1,255         38.18%           Garbage         8,970         3,667         5,303         40.88%           Propane         5,725         389         5,336	Audit and Accounting	37,500	11,000	26,500	29.33%
Custodial & Janitorial Services         22,460         11,139         11,321         49.59%           Other Services - MVR Review         11,800         2,888         8,912         24.47%           Travel and Per Diem         70,965         9,622         61,343         13.56%           Telephones         85,000         35,197         49,803         41.41%           Wireless User Fee         35,700         11,837         23,863         33.16%           High Speed Internet Connect         2,100         642         1,458         30.57%           Freight & Postage         1,600         954         646         59.63%           Water         14,200         4,785         9,415         33.70%           Electricity         64,150         17,433         46,717         27.18%           Cable Television         2,030         775         1,255         38.18%           Garbage         8,970         3,667         5,303         40.88%           Propane         5,725         389         5,336         6.79%           Insurance         137,700         71,159         66,541         51.68%           Equipment Maintenance         63,475         10,687         52,788         16.84% <td></td> <td>359,000</td> <td>324,787</td> <td></td> <td>90.47%</td>		359,000	324,787		90.47%
Custodial & Janitorial Services         22,460         11,139         11,321         49.59%           Other Services - MVR Review         11,800         2,888         8,912         24.47%           Travel and Per Diem         70,965         9,622         61,343         13.56%           Telephones         85,000         35,197         49,803         41.41%           Wireless User Fee         35,700         11,837         23,863         33.16%           High Speed Internet Connect         2,100         642         1,458         30.57%           Freight & Postage         1,600         954         646         59.63%           Water         14,200         4,785         9,415         33.70%           Electricity         64,150         17,433         46,717         27.18%           Cable Television         2,030         775         1,255         38.18%           Garbage         8,970         3,667         5,303         40.88%           Propane         5,725         389         5,336         6.79%           Equipment Rentals & Leases         14,586         4,501         10,085         30.86%           Insurance         137,700         71,159         66,541         51.68%	Property Appraisers Commission	134,000	66,587	67,413	49.69%
Travel and Per Diem         70,965         9,622         61,343         13.56%           Telephones         85,000         35,197         49,803         41.41%           Wireless User Fee         35,700         11,837         23,863         33.16%           High Speed Internet Connect         2,100         642         1,458         30.57%           Freight & Postage         1,600         954         646         59.63%           Water         14,200         4,785         9,415         33.70%           Electricity         64,150         17,433         46,717         27.18%           Cable Television         2,030         775         1,255         38.18%           Garbage         8,970         3,667         5,303         40.88%           Propane         5,725         389         5,336         6.79%           Equipment Rentals & Leases         14,586         4,501         10,085         30.86%           Insurance         137,700         71,159         66,541         51.68%           Equipment Maintenance         63,475         10,687         52,788         16.84%           Promotional Activities         19,025         2,289         16,736         12.03% <td>Custodial &amp; Janitorial Services</td> <td>22,460</td> <td>11,139</td> <td>11,321</td> <td>49.59%</td>	Custodial & Janitorial Services	22,460	11,139	11,321	49.59%
Telephones         85,000         35,197         49,803         41.41%           Wireless User Fee         35,700         11,837         23,863         33.16%           High Speed Internet Connect         2,100         642         1,458         30,57%           Freight & Postage         1,600         954         646         59,63%           Water         14,200         4,785         9,415         33.70%           Cable Television         2,030         775         1,255         38.18%           Garbage         8,970         3,667         5,303         40.88%           Propane         5,725         389         5,336         6.79%           Equipment Rentals & Leases         14,586         4,501         10,085         30.86%           Insurance         137,700         71,159         66,541         51.68%           Equipment Maintenance         63,475         10,687         52,788         16.84%           Building Maintenance         74,799         31,526         43,273         42.15%           Vehicle Maintenance         120,000         33,814         86,186         28.18%           Promotional Activities         19,025         2,289         16,736         12.23% <td>Other Services - MVR Review</td> <td>11,800</td> <td>2,888</td> <td>8,912</td> <td>24.47%</td>	Other Services - MVR Review	11,800	2,888	8,912	24.47%
Wireless User Fee         35,700         11,837         23,863         33.16%           High Speed Internet Connect         2,100         642         1,458         30.57%           Freight & Postage         1,600         954         646         59.63%           Water         14,200         4,785         9,415         33.70%           Electricity         64,150         17,433         46,717         27.18%           Cable Television         2,030         775         1,255         38.18%           Garbage         8,970         3,667         5,303         40.88%           Propane         5,725         389         5,336         6.79%           Equipment Rentals & Leases         14,586         4,501         10,085         30.86%           Insurance         137,700         71,159         66,541         51.68%           Equipment Maintenance         63,475         10,687         52,788         16.84%           Building Maintenance         74,799         31,526         43,273         42.15%           Vehicle Maintenance         120,000         33,814         86,186         28.18%           Promotional Activities         19,025         2,289         16,736         12.03% </td <td>Travel and Per Diem</td> <td>70,965</td> <td>9,622</td> <td>61,343</td> <td>13.56%</td>	Travel and Per Diem	70,965	9,622	61,343	13.56%
High Speed Internet Connect         2,100         642         1,458         30.57%           Freight & Postage         1,600         954         646         59.63%           Water         14,200         4,785         9,415         33.70%           Electricity         64,150         17,433         46,717         27.18%           Cable Television         2,030         775         1,255         38.18%           Garbage         8,970         3,667         5,303         40.88%           Propane         5,725         389         5,336         6.79%           Equipment Rentals & Leases         14,586         4,501         10,085         30.86%           Insurance         137,700         71,159         66,541         51.68%           Equipment Maintenance         63,475         10,687         52,788         16.84%           Building Maintenance         74,799         31,526         43,273         42.15%           Vehicle Maintenance         120,000         33,814         86,186         28.18%           Promotional Activities         19,025         2,289         16,736         12.03%           Promotional Activities-ADM         5,000         430         4,570         8.60	Telephones	85,000	35,197	49,803	41.41%
Freight & Postage         1,600         954         646         59.63%           Water         14,200         4,785         9,415         33.70%           Electricity         64,150         17,433         46,717         27.18%           Cable Television         2,030         775         1,255         38.18%           Garbage         8,970         3,667         5,303         40.88%           Propane         5,725         389         5,336         6.79%           Equipment Rentals & Leases         14,586         4,501         10,085         30.86%           Insurance         137,700         71,159         66,541         51.68%           Equipment Maintenance         63,475         10,687         52,788         16.84%           Building Maintenance         74,799         31,526         43,273         42.15%           Vehicle Maintenance         120,000         33,814         86,186         28.18%           Promotional Activities-ADM         5,000         430         4,570         8.60%           Turnout Gear         66,335         10,738         55,597         16.19%           Capital Outlay under \$1,000         38,692         20,046         18,646         51.81% <td>Wireless User Fee</td> <td>35,700</td> <td>11,837</td> <td>23,863</td> <td>33.16%</td>	Wireless User Fee	35,700	11,837	23,863	33.16%
Water         14,200         4,785         9,415         33.70%           Electricity         64,150         17,433         46,717         27.18%           Cable Television         2,030         775         1,255         38.18%           Garbage         8,970         3,667         5,303         40.88%           Propane         5,725         389         5,336         6.79%           Equipment Rentals & Leases         14,586         4,501         10,085         30.86%           Insurance         137,700         71,159         66,541         51.68%           Equipment Maintenance         63,475         10,687         52,788         16.84%           Building Maintenance         74,799         31,526         43,273         42.15%           Vehicle Maintenance         120,000         33,814         86,186         28.18%           Promotional Activities         19,025         2,289         16,736         12.03%           Promotional Activities-ADM         5,000         430         4,570         8.60%           Turnout Gear         66,335         10,738         55,597         16.19%           Capital Outlay under \$1,000         38,692         20,046         18,646 <t< td=""><td>High Speed Internet Connect</td><td>2,100</td><td>642</td><td>1,458</td><td>30.57%</td></t<>	High Speed Internet Connect	2,100	642	1,458	30.57%
Electricity         64,150         17,433         46,717         27.18%           Cable Television         2,030         775         1,255         38.18%           Garbage         8,970         3,667         5,303         40.88%           Propane         5,725         389         5,336         6.79%           Equipment Rentals & Leases         14,586         4,501         10,085         30.86%           Insurance         137,700         71,159         66,541         51.68%           Equipment Maintenance         63,475         10,687         52,788         16.84%           Building Maintenance         74,799         31,526         43,273         42.15%           Vehicle Maintenance         120,000         33,814         86,186         28.18%           Promotional Activities         19,025         2,289         16,736         12.03%           Promotional Activities-ADM         5,000         430         4,570         8.60%           Turnout Gear         66,335         10,738         55,597         16.19%           Capital Outlay under \$1,000         38,692         20,046         18,646         51.81%           Annual Medical Exams/Wellness         52,500         45,951	Freight & Postage	1,600	954	646	59.63%
Electricity         64,150         17,433         46,717         27.18%           Cable Television         2,030         775         1,255         38.18%           Garbage         8,970         3,667         5,303         40.88%           Propane         5,725         389         5,336         6.79%           Equipment Rentals & Leases         14,586         4,501         10,085         30.86%           Insurance         137,700         71,159         66,541         51.68%           Equipment Maintenance         63,475         10,687         52,788         16.84%           Building Maintenance         74,799         31,526         43,273         42.15%           Vehicle Maintenance         120,000         33,814         86,186         28.18%           Promotional Activities         19,025         2,289         16,736         12.03%           Promotional Activities-ADM         5,000         430         4,570         8.60%           Turnout Gear         66,335         10,738         55,597         16.19%           Capital Outlay under \$1,000         38,692         20,046         18,646         51.81%           Annual Medical Exams/Wellness         52,500         45,951		14,200	4,785	9,415	33.70%
Cable Television         2,030         775         1,255         38.18%           Garbage         8,970         3,667         5,303         40.88%           Propane         5,725         389         5,336         6.79%           Equipment Rentals & Leases         14,586         4,501         10,085         30.86%           Insurance         137,700         71,159         66,541         51.68%           Equipment Maintenance         63,475         10,687         52,788         16.84%           Building Maintenance         74,799         31,526         43,273         42.15%           Vehicle Maintenance         120,000         33,814         86,186         28.18%           Promotional Activities         19,025         2,289         16,736         12.03%           Promotional Activities-ADM         5,000         430         4,570         8.60%           Turnout Gear         66,335         10,738         55,597         16.19%           Capital Outlay under \$1,000         38,692         20,046         18,646         51.81%           Annual Medical Exams/Wellness         52,500         45,951         6,549         87.53%           Legal Advertising         3,800         332	Electricity	64,150	17,433		27.18%
Garbage         8,970         3,667         5,303         40.88%           Propane         5,725         389         5,336         6.79%           Equipment Rentals & Leases         14,586         4,501         10,085         30.86%           Insurance         137,700         71,159         66,541         51.68%           Equipment Maintenance         63,475         10,687         52,788         16.84%           Building Maintenance         74,799         31,526         43,273         42.15%           Vehicle Maintenance         120,000         33,814         86,186         28.18%           Promotional Activities         19,025         2,289         16,736         12.03%           Promotional Activities-ADM         5,000         430         4,570         8.60%           Turnout Gear         66,335         10,738         55,597         16.19%           Capital Outlay under \$1,000         38,692         20,046         18,646         51.81%           Annual Medical Exams/Wellness         52,500         45,951         6,549         87.53%           Legal Advertising         3,800         332         3,468         8.74%           Hiring Costs         44,050         -         4	•				
Propane         5,725         389         5,336         6.79%           Equipment Rentals & Leases         14,586         4,501         10,085         30.86%           Insurance         137,700         71,159         66,541         51.68%           Equipment Maintenance         63,475         10,687         52,788         16.84%           Building Maintenance         74,799         31,526         43,273         42.15%           Vehicle Maintenance         120,000         33,814         86,186         28.18%           Promotional Activities         19,025         2,289         16,736         12.03%           Promotional Activities-ADM         5,000         430         4,570         8.60%           Turnout Gear         66,335         10,738         55,597         16.19%           Capital Outlay under \$1,000         38,692         20,046         18,646         51.81%           Annual Medical Exams/Wellness         52,500         45,951         6,549         87.53%           Legal Advertising         3,800         332         3,468         8.74%           Hiring Costs         44,050         -         44,050         0.00%           Uniforms         45,748         24,500 <t< td=""><td></td><td>· · · · · · · · · · · · · · · · · · ·</td><td>3,667</td><td></td><td></td></t<>		· · · · · · · · · · · · · · · · · · ·	3,667		
Equipment Rentals & Leases         14,586         4,501         10,085         30.86%           Insurance         137,700         71,159         66,541         51.68%           Equipment Maintenance         63,475         10,687         52,788         16.84%           Building Maintenance         74,799         31,526         43,273         42.15%           Vehicle Maintenance         120,000         33,814         86,186         28.18%           Promotional Activities         19,025         2,289         16,736         12.03%           Promotional Activities-ADM         5,000         430         4,570         8.60%           Turnout Gear         66,335         10,738         55,597         16.19%           Capital Outlay under \$1,000         38,692         20,046         18,646         51.81%           Annual Medical Exams/Wellness         52,500         45,951         6,549         87.53%           Legal Advertising         3,800         332         3,468         8.74%           Hiring Costs         44,050         -         44,050         -         44,050         -         44,050         0.00%           Uniforms         45,748         24,500         21,248         53.55% <t< td=""><td>-</td><td></td><td></td><td></td><td></td></t<>	-				
Insurance	<u> </u>	<del> </del>			
Equipment Maintenance         63,475         10,687         52,788         16.84%           Building Maintenance         74,799         31,526         43,273         42.15%           Vehicle Maintenance         120,000         33,814         86,186         28.18%           Promotional Activities         19,025         2,289         16,736         12.03%           Promotional Activities-ADM         5,000         430         4,570         8.60%           Turnout Gear         66,335         10,738         55,597         16.19%           Capital Outlay under \$1,000         38,692         20,046         18,646         51.81%           Annual Medical Exams/Wellness         52,500         45,951         6,549         87.53%           Legal Advertising         3,800         332         3,468         8.74%           Hiring Costs         44,050         -         44,050         0.00%           Uniforms         45,748         24,500         21,248         53.55%           Office Supplies         10,000         2,147         7,853         21.47%           Fuel         110,000         25,043         84,957         22.77%	* *				
Building Maintenance         74,799         31,526         43,273         42.15%           Vehicle Maintenance         120,000         33,814         86,186         28.18%           Promotional Activities         19,025         2,289         16,736         12.03%           Promotional Activities-ADM         5,000         430         4,570         8.60%           Turnout Gear         66,335         10,738         55,597         16.19%           Capital Outlay under \$1,000         38,692         20,046         18,646         51.81%           Annual Medical Exams/Wellness         52,500         45,951         6,549         87.53%           Legal Advertising         3,800         332         3,468         8.74%           Hiring Costs         44,050         -         44,050         0.00%           Uniforms         45,748         24,500         21,248         53.55%           Office Supplies         10,000         2,147         7,853         21.47%           Fuel         110,000         25,043         84,957         22.77%					
Vehicle Maintenance         120,000         33,814         86,186         28.18%           Promotional Activities         19,025         2,289         16,736         12.03%           Promotional Activities-ADM         5,000         430         4,570         8.60%           Turnout Gear         66,335         10,738         55,597         16.19%           Capital Outlay under \$1,000         38,692         20,046         18,646         51.81%           Annual Medical Exams/Wellness         52,500         45,951         6,549         87.53%           Legal Advertising         3,800         332         3,468         8.74%           Hiring Costs         44,050         -         44,050         0.00%           Uniforms         45,748         24,500         21,248         53.55%           Office Supplies         10,000         2,147         7,853         21.47%           Fuel         110,000         25,043         84,957         22.77%	* *				
Promotional Activities         19,025         2,289         16,736         12.03%           Promotional Activities-ADM         5,000         430         4,570         8.60%           Turnout Gear         66,335         10,738         55,597         16.19%           Capital Outlay under \$1,000         38,692         20,046         18,646         51.81%           Annual Medical Exams/Wellness         52,500         45,951         6,549         87.53%           Legal Advertising         3,800         332         3,468         8.74%           Hiring Costs         44,050         -         44,050         0.00%           Uniforms         45,748         24,500         21,248         53.55%           Office Supplies         10,000         2,147         7,853         21.47%           Fuel         110,000         25,043         84,957         22.77%		<del> </del>			
Promotional Activities-ADM         5,000         430         4,570         8.60%           Turnout Gear         66,335         10,738         55,597         16.19%           Capital Outlay under \$1,000         38,692         20,046         18,646         51.81%           Annual Medical Exams/Wellness         52,500         45,951         6,549         87.53%           Legal Advertising         3,800         332         3,468         8.74%           Hiring Costs         44,050         -         44,050         0.00%           Uniforms         45,748         24,500         21,248         53.55%           Office Supplies         10,000         2,147         7,853         21.47%           Fuel         110,000         25,043         84,957         22.77%					
Turnout Gear         66,335         10,738         55,597         16.19%           Capital Outlay under \$1,000         38,692         20,046         18,646         51.81%           Annual Medical Exams/Wellness         52,500         45,951         6,549         87.53%           Legal Advertising         3,800         332         3,468         8.74%           Hiring Costs         44,050         -         44,050         0.00%           Uniforms         45,748         24,500         21,248         53.55%           Office Supplies         10,000         2,147         7,853         21.47%           Fuel         110,000         25,043         84,957         22.77%					
Capital Outlay under \$1,000         38,692         20,046         18,646         51.81%           Annual Medical Exams/Wellness         52,500         45,951         6,549         87.53%           Legal Advertising         3,800         332         3,468         8.74%           Hiring Costs         44,050         -         44,050         0.00%           Uniforms         45,748         24,500         21,248         53.55%           Office Supplies         10,000         2,147         7,853         21.47%           Fuel         110,000         25,043         84,957         22.77%					
Annual Medical Exams/Wellness         52,500         45,951         6,549         87.53%           Legal Advertising         3,800         332         3,468         8.74%           Hiring Costs         44,050         -         44,050         0.00%           Uniforms         45,748         24,500         21,248         53.55%           Office Supplies         10,000         2,147         7,853         21.47%           Fuel         110,000         25,043         84,957         22.77%					
Legal Advertising     3,800     332     3,468     8.74%       Hiring Costs     44,050     -     44,050     0.00%       Uniforms     45,748     24,500     21,248     53.55%       Office Supplies     10,000     2,147     7,853     21.47%       Fuel     110,000     25,043     84,957     22.77%					
Hiring Costs     44,050     -     44,050     0.00%       Uniforms     45,748     24,500     21,248     53.55%       Office Supplies     10,000     2,147     7,853     21.47%       Fuel     110,000     25,043     84,957     22.77%					
Uniforms         45,748         24,500         21,248         53.55%           Office Supplies         10,000         2,147         7,853         21.47%           Fuel         110,000         25,043         84,957         22.77%	-		- 1		
Office Supplies         10,000         2,147         7,853         21.47%           Fuel         110,000         25,043         84,957         22.77%			24.500		
Fuel 110,000 25,043 84,957 22.77%		<del> </del>			
	* *	<del> </del>			

### IONA MCGREGOR FIRE PROTECTION AND RESCUE SERVICE DISTRICT DETAILED FINANCIAL STATEMENT - GENERAL FUND

For The Five Months Ended February 28, 2017 (Unaudited)

	<b>AMENDED</b>			
	BUDGET	ACTUAL	VARIAN	CE
			\$	%
Medical Supplies	53,020	21,415	31,605	40.39%
Other Operating Supplies	46,370	14,274	32,096	30.78%
Memberships, Publications & Subscriptions	117,425	49,911	67,514	42.50%
Educational Reimbursement	134,475	21,196	113,279	15.76%
Training	47,810	18,254	29,556	38.18%
Total Operating	2,303,310	953,092	1,350,218	41.38%
Capital Outlay				
Buildings	8,000	-	8,000	0.00%
Equipment	668,450	599,618	68,832	89.70%
Vehicles				N/A
Total Capital Outlay	676,450	599,618	76,832	88.64%
Debt Service				
Principal	509,487	190,557	318,930	37.40%
Interest	33,054	16,777	16,277	50.76%
Total Expenditures	17,835,458	7,460,613	10,374,845	41.83%
Revenues over Expenditures		\$ 8,808,839		
Reserves				
Assigned:				
Health Insurance Increases	200,000			
Deputy Chief Administration Position	217,644			
Unassigned:				
General Operating	5,237,040			
Total Reserves	5,654,684			
Total Expenditures and Reserves	\$ 23,490,142			

#### IONA MCGREGOR FIRE DISTRICT 2016 - 2017 FISCAL YEAR Ad Valorem Tax Revenues to Date

						Net Amount
Date						Remitted by the
Received	Taxes	Interest	Discounts	Commissions	Other *	Tax Collector
11/15/2016	\$ 321,241.41	\$ -	\$ 14,647.33	\$ 7,388.52	\$ 332.84	\$ 299,538.40
11/30/2016	3,798,206.32	-	151,880.39	72,946.58	(12,194.02)	3,561,185.33
12/16/2016	10,529,195.34	-	421,047.29	202,254.73	1,868.08	9,907,761.40
12/30/2016	986,573.09	-	35,348.91	19,057.48	(15,467.41)	916,699.29
1/17/2017	605,778.78	-	18,157.04	11,767.08	(38.71)	575,815.95
2/15/2017	581,208.88	-	13,151.33	11,372.47	(3,576.35)	553,108.73
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	_	-	-	-	-
	-	_	-	-	-	-
	_	_	_	-	-	-
	\$16,822,203.82	\$ -	\$ 654,232.29	\$ 324,786.86	\$ (29,075.57)	\$ 15,814,109.10

<sup>\*</sup> Note - The other column includes prior year taxes, penalties, refunds, corrections, interest and other costs.

CURRENT AND LAST 5 FISCAL YEARS COLLECTION ANALYSIS						
	As of F	Tebruary 28, of eac	ch year			
Fiscal Year		Revenue	Discounts	Commissions		
2017						
	Budget	18,354,838	645,000	359,000		
	Actual	16,793,128	654,232	324,787		
		91.49%	101.43%	90.47%		
2016						
	Budget	17,185,982	600,000	335,000		
	Actual	15,750,755	611,090	304,211		
		91.65%	101.85%	90.81%		
2015						
	Budget	16,336,286	570,000	315,000		
	Actual	14,767,402	571,723	285,237		
		90.40%	100.30%	90.55%		
2014						
	Budget	15,328,367	523,000	282,000		
	Actual	13,795,399	534,225	266,572		
		90.00%	102.15%	94.53%		
2013						
	Budget	14,790,811	520,000	287,000		
	Actual	13,345,639	515,312	257,857		
		90.23%	99.10%	89.85%		
2012						
	Budget	14,860,845	525,000	287,000		
	Actual	13,325,842	515,668	257,453		
		89.67%	98.22%	89.71%		

Bank Code: C BB&T - OPERATING						
Check	Check	Vendor				
Number	Date	Number	Name	Check Amount	Check Type	
015041	2/15/2017	ACTION	ACTION AUTOMATIC DOOR CO.	1,258.15	Auto	
015042	2/15/2017	AD	ADVANCED DISPOSAL-FT MYERS	596.44	Auto	
015043	2/15/2017	ADERA	ADERA	140.00	Auto	
015044	2/15/2017	AIRGAS	AIRGAS	156.52	Auto	
015045	2/15/2017	APPLEST	APPLESTITCH, INC.	1,751.00	Auto	
015046	2/15/2017	BARRYS	BARRY'S GRAVELY TRACTORS, INC.	14.64	Auto	
015047	2/15/2017	BOUND	BOUND TREE MEDICAL, LLC	435.92	Auto	
015048	2/15/2017	CEN3038	CENTURYLINK	7,032.42	Auto	
015049	2/15/2017	CINTAS	CINTAS CORPORATION #294	257.65	Auto	
015050	2/15/2017	CITYELE	CITY ELECTRIC SUPPLY COMPANY	199.00	Auto	
015051	2/15/2017	CLARKE	MICHAEL-CLARKE CO., INC.	290.00	Auto	
015052	2/15/2017	COASTAL	COASTAL PAPER AND CHEMICAL	1,770.81	Auto	
015053	2/15/2017	COMMUNI	COMMUNITY FIRST NATIONAL BANK	62,250.59	Auto	
015054	2/15/2017	CRS	CRS TECHNOLOGY	3,700.00	Auto	
015055	2/15/2017	CRYSTAL	CRYSTAL SPRINGS	57.11	Auto	
015056	2/15/2017	DYNAMIC	DYNAMIC PEST CONTROL, INC.	758.00	Auto	
015057	2/15/2017	EMP	EMERGENCY MEDICAL PRODUCTS	1,475.80	Auto	
015058	2/15/2017	ENGELH	ENGELHARDT GRINDING	36.00	Auto	
015059	2/15/2017	FASD	FL ASSOC. OF SPECIAL DISTRICT	3,600.00	Auto	
015060	2/15/2017	FFS	FL FIRE SYSTEMS, LLC	2,558.60	Auto	
015061	2/15/2017	FLADET	FL DETROIT DIESEL-ALLISON	309.99	Auto	
15062	2/15/2017	FOX	FOX DISTRIBUTING OF SW FL INC	158.76	Auto	
015063	2/15/2017	FPL0598	FL POWER & LIGHT CO.	1,400.71	Auto	
015064	2/15/2017	FPL3327	FL POWER & LIGHT CO.	17.00	Auto	
15065	2/15/2017	FPL5324	FL POWER & LIGHT CO.	432.05	Auto	
15066	2/15/2017	FPL6245	FL POWER & LIGHT CO.	639.50	Auto	
15067	2/15/2017	FPL8590	FL POWER & LIGHT CO.	648.27	Auto	
15068	2/15/2017	GAVINS	GAVIN'S ACE HARDWARE	30.79	Auto	
015069	2/15/2017	GCR	GCR TIRE CENTERS	550.80	Auto	
015070	2/15/2017	GRAINGE	GRAINGER	643.64	Auto	
015071	2/15/2017	GROUND	GROUND EFFECTS	1,075.00	Auto	
015072	2/15/2017	H&H	H&H KUSTOM AUTO BODY	1,081.00	Auto	
015073	2/15/2017	HINTON	DAVID HINTON	150.00	Auto	
015074	2/15/2017	JOYCE	JOYCE TELECTRONICS CORP	219.00	Auto	
15075	2/15/2017	KIPP	JACKIELOU KIPP	660.00		
015076	2/15/2017	LAWSON	LAWSON PRODUCTS, INC.	217.90		
015077	2/15/2017	LEE DOT	LEE COUNTY BOCC	2,798.28		
015078	2/15/2017	LEECTY	LEE COUNTY PUBLIC SAFETY-GCN	6,817.20	Auto	
015079	2/15/2017	LEESAR	LEESAR INC	592.52		
015080	2/15/2017	LIFESCA	LIFE SCAN WELLNESS CENTERS	43,116.00	Auto	
015081	2/15/2017	LMHS	LEE MEMORIAL HEALTH SYSTEM	45.00		
015082	2/15/2017	LOWES	LOWE'S	1,087.58		
015083	2/15/2017	LSC	LIFESAVING SYSTEMS CORP.	202.50		
015084	2/15/2017	MARINE	MARINEMAX	783.25	Auto	
015085	2/15/2017	MARRA	RONALD MARRA	119.98		
15086	2/15/2017	MES	MUNICIPAL EMERGENCY SVCS, INC.	2,512.50		
15087	2/15/2017	MUNICIP	MUNICIPAL EQUIPMENT COMPANY	804.00	Auto	
)15088	2/15/2017	NAFECO	NAFECO	1,618.48		
015089	2/15/2017	OFFICE2	OFFICE DEPOT	886.38	Auto	
015090	2/15/2017	PALMBEA	PALM BEACH PLUMBING PARTS	38.44	Auto	
015091	2/15/2017	PARTSHS	PARTS HOUSE	946.57		
015092	2/15/2017	PGIT	PREFERRED GOVERNMENTAL INS TRUST	20,007.24		
015093	2/15/2017	PITNEY	PITNEY BOWES PURCHASE POWER	100.00	Auto	
15094	2/15/2017	PORT	PORT SUPPLY	195.96		

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Sank Code: ( Check	C BB&T - OPER Check	Vendor			
Number	Date	Number	Name	Check Amount	Check Type
15095	2/15/2017	PRIN VI	PRINCIPAL LIFE - VISION	1,490.60	Auto
15096	2/15/2017	PRINCIP	PRINCIPAL LIFE INSURANCE CO	13,454.58	Auto
15097	2/15/2017	PUBLIC	PUBLIC SAFETY CENTER, INC.	138.57	Auto
15098	2/15/2017	RICOH	RICOH USA, INC.	839.92	Auto
15099	2/15/2017	ROGUE	ROGUE FITNESS	3,694.22	Auto
15100	2/15/2017	RYAN	RYAN PETROLEUM	4,368.43	Auto
15101	2/15/2017	SDC	SCUBAVICE DIVING CENTER, LLC	502.42	
15102	2/15/2017	SEAKING	SEA KING KANVAS	70.00	Auto
15103	2/15/2017	SHUTTS	SHUTTS & BOWEN LLP TRUST ACCT	467.40	Auto
15104	2/15/2017	SOUTH	SOUTH FL EMERGENCY VEHICLES	1,763.91	Auto
15105	2/15/2017	SPOK	SPOK, INC	236.66	Auto
15106	2/15/2017	STOKES	STOKES MARINE, INC.	1,161.00	Auto
15107	2/15/2017	SWFPFF	SW FL PROFESSIONAL FIREFIGHTER	4,487.25	
15108	2/15/2017	SWSAC	SOUTHWEST SPECIALTY ADV INC.	227.11	
15109	2/15/2017	TCS	TRANSPORTATION CONTROL SYSTEMS	409.05	
15110	2/15/2017	TROPICG	TROPIC GLASS COMPANY	260.08	
15111	2/15/2017	TUSCAN	TUSCAN & COMPANY, PA	10,000.00	Auto
15112	2/15/2017	UA	UNIONS-AMERICA.COM, INC.	739.95	
15113	2/15/2017	ULINE	ULINE, INC	90.82	
)15114	2/15/2017	UPS	UNITED PARCEL SERVICE	493.83	Auto
)15115	2/15/2017	VERIZON	VERIZON	1,006.01	
15116	2/15/2017	WALLACE	WALLACE INTERNATIONAL TRUCKS	1,291.54	
)15117	2/22/2017	ARMCHEM	ARMCHEM INTERNATIONAL	307.75	Auto
15117	2/22/2017	BATTER	FRY - BATTERIES PLUS	173.96	
)15119	2/22/2017	BB&TGF	BB&T GOVERNMENTAL FINANCE	25,011.21	
15119	2/22/2017	BOA1124	BANK OF AMERICA BUSINESS CARD	436.08	
15121	2/22/2017	BOA4074	BUSINESS CARD	4,909.87	
15122	2/22/2017	BOA7406	BANK OF AMERICA	349.44	Auto
15123	2/22/2017	BOA8738	BANK OF AMERICA	297.96	Auto
15124	2/22/2017	BOA8960	BANK OF AMERICA BUSINESS CARD	15.00	Auto
15125	2/22/2017	BOA9268	BANK OF AMERICA	120.00	Auto
15126	2/22/2017	BOA9353	BANK OF AMERICA BUSINESS CARD	256.00	
15127	2/22/2017	BOCC	LEE COUNTY BOCC	7,535.33	
15128	2/22/2017	BREATH	BREATHING AIR SYSTEMS DIV.	2,291.70	
15129	2/22/2017	CINTAS	CINTAS CORPORATION #294	51.53	Auto
)15130	2/22/2017	CRS	CRS TECHNOLOGY	3,700.00	
15131	2/22/2017		ESTERO FIRE RESCUE	1,440.00	
015132	2/22/2017	FFS	FL FIRE SYSTEMS, LLC	85.00	
15133	2/22/2017	FILIPAN	DIANA HERNDEN	1,300.00	
15134	2/22/2017	FIRESTO	WITMER PUBLIC SAFETY GROUP INC	44.95	
)15135	2/22/2017	GAVINS	GAVIN'S ACE HARDWARE		Auto
15136	2/22/2017	GRALEY	GRALEY MECHANICAL, INC.	150.00	
15137	2/22/2017	HAMILTO	HAMILTON'S UNIFORMS, LLC	2,633.29	
15138	2/22/2017	LEESAR	LEESAR INC	82.50	Auto
15139	2/22/2017	LONGSWO	LONGSWORTH COMFORT AIR LLC	6,884.00	Auto
15140	2/22/2017	MCMAHON	LAURI MCMAHON	126.64	Auto
15141	2/22/2017	MES	MUNICIPAL EMERGENCY SVCS, INC.	588.08	Auto
15142	2/22/2017	MOTOROL	MOTOROLA SOLUTIONS INC.	251,623.98	Auto
15143	2/22/2017	PARTSHS	PARTS HOUSE	39.42	Auto
)15144	2/22/2017	PRIN VI	PRINCIPAL LIFE - VISION	1,525.63	Auto
)15145	2/22/2017	PRINCIP	PRINCIPAL LIFE INSURANCE CO	13,619.13	
)15146	2/22/2017	RICOH	RICOH USA, INC.	420.36	Auto
15147	2/22/2017	RYAN	RYAN PETROLEUM	4,746.93	Auto
15148	2/22/2017	SGE	SOUTHERN GULF EQUIPMENT	225.00	

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Bank Code: C BB&T - OPERATING							
Check Number	Check Date	Vendor Number	Name	Check Amount	Check Type		
015149	2/22/2017	SHUTTS	SHUTTS & BOWEN LLP TRUST ACCT	233.70	Auto		
015150	2/22/2017	SOUTH	SOUTH FL EMERGENCY VEHICLES	1,988.93	Auto		
015151	2/22/2017	STAND	STANDARD INSURANCE CO.	11,961.86	Auto		
015152	2/22/2017	SWFPFF	SW FL PROFESSIONAL FIREFIGHTER	2,258.10	Auto		
015153	2/22/2017	WALLACE	WALLACE INTERNATIONAL TRUCKS	167.99	Auto		
015154	2/22/2017	WIRE	MOTOROLA SOLUTIONS, INC	535.99	Auto		
015155	2/22/2017	ZOLL	ZOLL MEDICAL CORP.	925.68	Auto		
			Bank C Total:	575,510.05			
			Report Total:	575,510.05			

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